



### ANNUAL REPORT 2015

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# MESSAGE TO SHAREHOLDERS

Date:	31	May	2016

- Time: 14 00hrs
- Venue: The Mauritius Turf Club, Champ de Mars, Port Louis

Dear Shareholder,

Your Board of Directors is pleased to present the Annual Report of Automatic Systems Ltd for the year ended 31<sup>st</sup> December 2015. This report was approved by the Board of Directors on 25 March 2016.

The financial statements of the Company are set out on page 42 to 83 and the Auditor's report is on page 38.

As a shareholder, you are invited to attend the Annual Meeting of the Company.

The notice of the Annual Meeting is on page 84 and the proxy is enclosed.

Kind regards,

Eric Espitalier-Noël Chairman

Jean Hardy Executive Director

### **BOARD AND** COMMITTEES MANAGEMENT

#### **Board of Directors**

Chairman and Independent Director M. A. Eric Espitalier-Noël

**Executive Directors** M. L. Jean Hardy J. O. Guillaume Hardy – Managing Director

#### Non-Executive Directors Hervé Henry

Michel J. L. Nairac John A. Stuart

#### **Independent Directors:**

Ravindra Chetty O. Farouk Hossen Arvind Lall Dookun Mushtaq N. Oosman (appointed on 25 March 2016) (Mr. J. D. Gérard Pascal submitted his resignation as Director on 5 July 2015)

Alternate Directors To O. Farouk Hossen: M. L. Jean Hardy

#### **Audit Committee**

Mushtaq N. Oosman – Chairman (appointed as member and Chairman on 25 March 2016) Hervé Henry – (Chairman from 12 August 2015 to 25 March 2016) O. Farouk Hossen Arvind Lall Dookun (as from 12 August 2015) (Mr. J. D. Gérard Pascal resigned as member and Chairman on 5 July 2015)

#### **Corporate Governance Committee**

Ravindra Chetty - Chairman Eric Espitalier-Noël M. L. Jean Hardy

#### **Senior Management**

Robert Ah Yan – System Manager

### ADMINISTRATION

#### **Registered Office**

C/o Box Office Ltd 2<sup>nd</sup> Floor, Palm Square, 90906 La Mivoie, Tamarin

#### Company Secretary

Box Office Ltd 2<sup>nd</sup> Floor, Palm Square, 90906 La Mivoie, Tamarin

#### **Registry and Transfer Office**

ECS Secretaries Ltd 3<sup>rd</sup> Floor, Labama House, Sir William Newton Street, Port Louis

#### **Auditors**

PricewaterhouseCoopers 18 Cybercity, Ebene

#### **Legal Advisor**

Me Hervé Duval, River Court, 6, St Denis Street, Port Louis

Me Clarel Benoit Benoit Chambers, 9<sup>th</sup> Floor, Orange Tower, Cybercity, Ebene

#### Notary

Me Didier Maigrot 1<sup>st</sup> Floor, Labama House, Sir William Newton Street, Port Louis

#### **Bankers**

The Mauritius Commercial Bank Ltd State Bank of Mauritius Ltd





# **DIRECTORS'** *REPORT*

#### **APPRECIATION**

Mr. Gérard Pascal submitted his resignation as Board and Audit Committee member on 5 July 2015. The Board wishes to express its appreciation to Mr. Gérard Pascal for the very good job and support to the Company since 11 April 1991. His devotion and professionalism at both board and Audit Committee levels will be missed.

Mr. Mushtaq Oosman has been appointed as Director of the Company in replacement of Mr. Gérard Pascal on 25 March 2016. The board is confident that his knowledge and experience will be an asset to the Company.

#### **REVIEW OF THE BUSINESS**

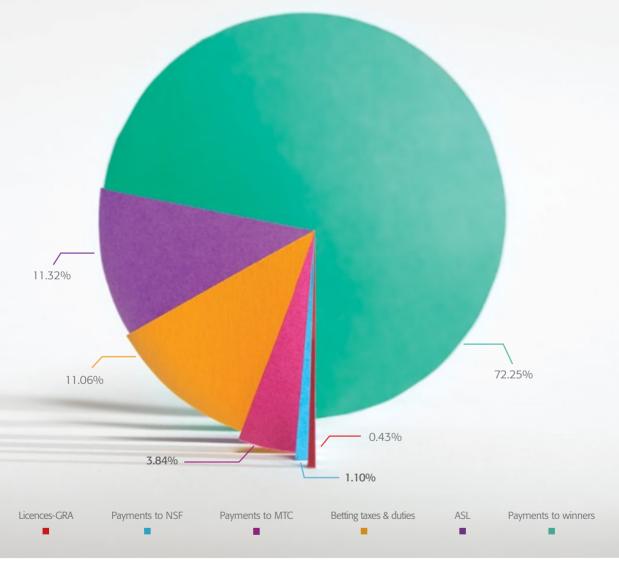
In 2015 the totalisator income decreased from Rs 251.3 million to Rs 216.6 million while football betting income remained at par with the previous year. The expenses were well contained and profits for the year increased from Rs 15.6 million to Rs 23.0 million.

		2015	2014
		Rs M	Rs M
Income*	Horse racing	216.6	251.3
	Football	92.4	92.5
Total Income		309.0	343.8
NSF		12.3	13.7
Government Tax & Duty		123.2	149.2
GRA Licenses		4.8	5.0
Commission to MTC (Including share of profit)		42.7	49.1
Profit for the year		23.0	15.6

\*Income is bets struck net of winnings.

#### **DIRECTORS'** REPORT (CONT'D)

The total amount of placed bets for 2015 reached Rs 1,113,302,984 and the share of bets received is attributed as follows:



#### HORSE RACING AND THE TOTALISATOR SYSTEM

The Company introduced in Mauritius in 1991 the tote system, a factually transparent and auditable betting system internationally recognized and in operation in all major racing jurisdictions such as the United States, France, Hong Kong, Australia, Singapore to name a few.

The system:

 All bets are pooled with the final payout calculated by the software at the closure of bets leaving no space for questionable declaration whether to the Mauritius Turf club (MTC) or to the Government. All punters on a similar winning combination receive the same dividend no matter at what time the bet is placed. Automatic Systems Ltd only perceives a fixed commission, independent of which horse comes first, and all of the remaining funds are divided and paid to the winners.

 The win and place as well as exotic bets have been introduced, giving punters the possibility to choose among different types of bets, starting with the Swinger being the easiest to the Pick 8 which is more difficult but obviously has a much more interesting dividend.



### HORSE RACING AND THE TOTALISATOR SYSTEM (CONT'D)

In 2004 the Off Course betting was permitted, not to encourage betting but to move away from an existing illegal operation.

The Board and Management are aware of the difficulties in which the horse racing industry is operating and constantly strive to innovate to consolidate and increase revenues.

As such in 2008, the Company started the fixed odd betting on international football. In 2014 the Company invested in Megawin Ltd to the tune of 51% to prospect the betting market in Africa.

#### **YEAR IN REVIEW**

#### TOTALISATOR

In 2015, the number of race meetings attributed to the Mauritius Turf Club was 35 compared to 43 in 2014. This resulted in a 14% drop in total turnover for the year to reach Rs 805.3 million compared to Rs 935.2 million in 2014.

However on a positive note an improvement has been achieved during the second and third tier of the season and average turnover per meeting improved by 5.8% to Rs 23.0 million in 2015 compared to Rs 21.8 million in 2014.



#### **TURNOVER PER MEETING**

#### **DIRECTORS'** REPORT (CONT'D)

TURNOVER COMPARISON							
	Total Turnover Variance Total			Turnover p	Variance per		
	Year 2014	Year 2015	Turnover	Year 2014	Year 2015	Meeting	
On Course	146,740,102	120,259,872	-18%	3,412,561	3,435,996	1%	
Off Course	559,519,199	487,140,190	-13%	13,012,074	13,918,291	7%	
Teletote	207,489,864	177,121,700	-15%	4,825,346	5,060,620	5%	
SMS	21,477,170	20,782,195	-3%	499,469	593,777	19%	
Total	935,226,335	805,303,956	-14%	21,749,450	23,008,684	6%	

ASL expects the average turnover per meeting to keep improving in 2016 and believes that the image of clean racing is paramount to a sustainable industry. Efforts made by the Mauritius Turf Club to improve the integrity of racing should continue to further improve public confidence and enthusiasm.

On Course results encouragingly improved during the second part of the year, the main reason being the increased attendance at Champ de Mars this year when compared to 2014. Attendance in the stand for 2015 reached an average of 2,564 per meeting compared to 1,792 in 2014 which represents an increase of 43%.

The decision of the Honourable Minister of Finance to ban advertising on gambling compelled the company to stop organising the popular Supertote day, as was the case for the past 24 years. ASL was allowed to maintain its sponsorship on the live racing program screened on MBC sports 11 and MBC channel 26 for Canal + subscribers. However, no advertising was permitted following the new legislation.

#### **OFF COURSE**

In 2015 the Vacoas outlet was completely revamped with more spacious facilities for our clients.

The performance of each outlet is closely scrutinized and a performance appraisal is done each year to determine the best managed outlets. Criteria such as customer service,

cleanliness and maintenance, turnover performance, innovative measures for punters and staff rating are used to do the evaluation. The three best agents receive an award and a cash prize in recognition of their achievement. In 2015, Quartier Militaire won the first prize with Rose Belle as runner up and Mahebourg in third place.

#### TELETOTE

The company maintained the positive trend and registered an increase of 19% in the number of accounts opened to reach 1,466 compared to 950 in 2013 and 1,137 in 2014. Since the launch of the new website in 2014, offering a more convenient way to open accounts, the number of accounts opened online has steadily increased from 386 in 2013 to 678 in 2014 and 950 in 2015.

A summary of the Teletote activity and the trend over the last 6 years can be viewed in the table on the next page.

# **DIRECTORS'** REPORT (CONT'D)

#### **TELETOTE (CONT'D)**

As a result of a reduction in the number of race meetings, the number of calls treated in 2015 decreased by 21% from 772K in 2014 to 613.5k in 2015.

Year	Teletote Calls	Teletote Turnover	Accounts Opened	No of Meetings	Average Turnover per Meeting
2010	878,518	248,240,921	951	37	6,709,214
2011	781,091	235,846,516	778	38	6,206,487
2012	756,811	214,966,898	645	38	5,657,024
2013	785,889	219,821,822	950	41	5,361,508
2014	772,099	207,491,878	1137	43	4,825,393
2015	613,538	177,121,700	1466	35	5,060,620

#### FOOTBALL

Turnover for fixed odd betting on football reached Rs 308.7 million in 2015 on par with the turnover realised in 2014 (Rs 310 million), despite no special events like the World Cup in 2014. The company maintained a dynamic marketing strategy and offered a bonus pay out of 12% on all bets throughout the year.

Also the relocation of Terre Rouge outlet to Port Louis in January 2015 helped to boost sales further since Port Louis, for its first year of operation, yielded a better turnover than Terre Rouge.

The Company keeps introducing new bets in order to maintain its market share in a very competitive environment. The innovative measures had a positive impact and football turnover increased by 17% for the last five months of 2015 compared to 2014.

The level of Gross Profit for 2015 dropped from 25% in 2014 to 22.5% in 2015 but is on par with the international trend. In the fixed odds business the company needs to constantly offer competitive odds in order to attract new customers and maintain its market share, thus having an impact on the revenue net of winnings.

#### **DEVELOPMENT IN AFRICA**

Megawin Ltd ('Megawin') incorporated in 2014, is a 51% subsidiary of the Company and had its first full year of operation in 2015. The company holds exclusivity to market

betting software of two international companies namely Mohio Gaming and Meridian Gaming in Africa. The turnover has been steadily growing throughout the year and the Company has derived a profit of Rs 1 million which is better than expected. The objective in 2016 is to seek new partnerships to maintain growth.

#### WEBSITE

Since 2014 the Company operates three websites with the following distinction:

- www.supertote.mu Our main website for Tote Betting was revamped in 2014 and the second phase of the website has been completed in 2015 featuring live racing, training and race videos and comprehensive horse forms. The new version proved very popular amongst our clients with an average of 35,000 unique visitors per month across the globe.
- www.superscore.mu This website was launched in 2014 to exclusively cover football betting. Our daily fixtures and odds are displayed as well as results. The second phase has been completed in 2015 featuring live odds. The monthly number of unique visitors for the Superscore website has been constantly increasing to reach an average of 14,000 per month at the end of the year.
- www.automaticsystemsltd.mu was launched in 2014 in order to convey information on the Company's corporate structure, management and administration, corporate events and financial statements.

#### **DIRECTORS'** REPORT (CONT'D)

### CORPORATE SOCIAL RESPONSIBILITY

The Company continues to care deeply about the environment and the community. In 2015, in line with its policy of supporting education, health, alleviation of poverty and focusing on the less privileged sections of society, the Company maintained its support from previous years and donated a total of Rs 356,375 to the following NGO's:

- PILS received a cheque of Rs 50,000 for its action against HIV Aids in our society;
- The Mouvement Civique de Baie Du Tombeau received Rs 30,000 to help finance the running of "L'Ecole de la Vie", specialised in the rehabilitation of street children from the vicinity of Baie du Tombeau;
- Caritas received Rs 60,000 as a support to its poverty alleviation and social justice enhancement programme.
- The Haemophilia Association of Mauritius received Rs 50,000 to assist their action towards those suffering from haemophilia and other inherited bleeding disorders;
- The Garderie and Maternelle Etoile Association, which provides day care and education to children in need in the region of Black River, received Rs 56,375.

- The Muscular Dystrophy Association, aimed at providing assistance to persons suffering from muscular dystrophy, which is an incurable disease, received Rs 30,000.
- Oasis de Paix at Pointe aux Sables, a school, co-founded in 2006 by late Father Henri Souchon and Mrs. Monique Leung, received a cheque of Rs 60,000. The school's vision is to give a second chance to CPE drop-outs to empower these children so that they become employable and responsible future citizens. The method used is a formal and non-formal teaching approach of academic subjects, combined with vocational training and extracurricular activities.

In addition, the NGO 'Mouvement pour le progrès de Roche Bois' which provides a special program for school drop-outs, home economics program for housewives and single mothers received a cheque of Rs 20 000. The NGO helps fighting social pleas such as drug and alcohol consumption and prostitution in the area of Roche Bois.

## **DIRECTORS'** REPORT (CONT'D)

#### **OUTLOOK**

The Gambling Regulatory Authority (GRA) license fees significantly increased as from 2016, as demonstrated below, seriously affecting the profitability of the Totalisator business and consequently of the Company:

The fees payable per terminal increased by 400% to reach Rs 40,000. The Company plans to reduce the number of terminals from 342 to 304 but despite this reduction, the GRA licence fees for the year 2016 increased by 274% worth Rs 11.08 million, settled in January 2016.

For 2016 ASL plans to revamp Quatre Bornes outlet and continue with the replacement of old terminals by brand new PC terminals to offer a better and guicker service to its clients.

The Company is constantly looking for opportunities and is actually in discussion with Medine Ltd to integrate a racecourse project in their Smart City development.

GRA Licenses Totalisator as per the Finance Act 2015				
	2015	New Rate 2016	% Increase	
GRA Licenses:				
Totalisator Operator at the racecourse	100,000	1,000,000	900%	
Operating outside the racecourse	240,000	960,000	300%	
Operating through remote communication	280,000	1,000,000	257%	
Per terminal (total)	3,420,000	12,160,000	256%	
TOTAL GRA licences	4,040,000	15,120,000	274%	

#### **FOOTBALL**

Turnover has probably reached its peak in 2014 and 2015 with the attractive measures such as the 12% bonus pay-out and a multiple new selection of bets offered to customers. The market is not expected to expand much further.

However the European Nations Cup in June and July 2016 will hopefully have a positive impact on sales and the turnover for 2016 may increase slightly over 2015.

ASL, as a dynamic company, will keep innovating and offer new type of bets to maintain or improve its market share.

#### **DIRECTORS'** REPORT (CONT'D)

#### **AFRICA**

The aim is to expand cautiously through the Western African countries where contacts have been made with Local Lottery operators. The development of betting in Africa is a slow process with a good potential.

An agreement was signed between Megawin and LONACI (Loterie Nationale de la Cote d'Ivoire) to offer pre-recorded racing through the Mohio software. Hopefully this agreement will be a stepping stone for further development in Western Africa.

Megawin, in partnership with local operators, currently operates pre-recorded racing and Keno bets in Kenya, Nigeria, Uganda and Ivory Coast. A licence has also been obtained from the Zambian Authorities to operate online betting and the intention is to launch, in 2016, sports betting, virtual betting and online casino in Africa. In that respect, a company in the name of Megawin Investments Ltd has been incorporated in Zambia in November 2015.

The directors believe that an online betting licence is an opportunity to develop its operation in Africa and beyond. This operation is expected to yield additional revenue and Megawin is expected to realise improved profit during the year 2016.

#### **FINANCIAL OUTLOOK**

The Directors are confident that the two additional race meetings and a better turnover on football betting will enable the group to maintain the level of profit.





# **CORPORATE GOVERNANCE** *REPORT*

#### **STATEMENT OF COMPLIANCE**

The Board of Directors of Automatic Systems Ltd ("ASL") ensures that the principles of good Corporate Governance, as applicable in Mauritius, are fully adhered to and form an integral part of the Company's business practices. It is also committed to fair financial disclosure to its shareholders and all the stakeholders at large.

#### THE COMPANY'S STRUCTURE

ASL was incorporated on 18<sup>th</sup> March 1991. Since 12<sup>th</sup> October 1994, it is listed on the official market of the stock exchange of Mauritius Ltd.

#### **PRINCIPAL ACTIVITY**

The main activities of ASL are the running of a totalisator system (tote) of betting on races in Mauritius organised by the Mauritius Turf Club, branded under *Supertote* and the organisation of fixed-odds betting on foreign football matches branded under *Superscore*, both in accordance with the provisions of the Gambling Regulatory Authority Act 2007.

In 2014 the activities were extended to Africa via the subsidiary, Megawin Ltd in which the Company holds a 51% stake. The board, fully aware of the operational risk in Africa, opted for a prudent approach to this market which shows encouraging signs.

#### **CONSTITUTION OF THE COMPANY**

The Company has adopted a new Constitution on  $22^{nd}$  June 2007. The constitution is in conformity with the Companies Act 2001 and the Listing Rules.

### THE ROLE OF THE BOARD AND ITS COMPOSITION

#### **BOARD OF DIRECTORS**

The Company has a unitary board composed of 10 directors, with a suitable mix of two executive, three nonexecutive and five independent Directors. The functions and responsibilities of the Chairperson and the Executive Directors are separate.

For board meetings, a quorum of 5 directors is required if the board is composed of 8 or 9 directors and a quorum of 6 directors is required if the board is composed of 10 or 11 directors.

New Directors are given an induction pack upon their appointment in order to get acquainted with the Company, its policies and procedures. They are also encouraged to meet with the Company's Executive Directors and Senior officers to benefit from a better insight into the operations of the Company.

In line with the Code and the Constitution of the Company, all directors stand for re-election and/or reappointment on an annual basis. The names of all present directors, their profile and categories as well as their directorships in other listed companies are set out on page 27 and 28.

#### **MANAGING DIRECTOR**

Mr. Guillaume Hardy is the Managing Director of the Company.

#### **BOARD CHARTER**

The Board has resolved to approve a Board charter which is intended to identify the specific responsibilities of the Board of Directors and thereby to enhance coordination and communication between the Board and its committees and the Board and management.

#### **CORPORATE GOVERNANCE** *REPORT (CONT'D)*

#### **BOARD EVALUATION**

A board evaluation is scheduled for 2016.

#### **BOARD ACTIVITY DURING THE YEAR**

The Board met 4 times in 2015 and the individual attendance by directors is detailed on page 23.

#### **DEALING IN SHARES OF THE COMPANY**

During the year under review, there were no share dealings by directors.

The directors endeavour to follow the principles of the Model Code for Securities Transactions by Directors of Listed Companies as detailed in Appendix 6 of the Mauritius Stock Exchange Listing Rules 2000. In terms of ASL's internal procedure any director purporting to deal in the shares of the Company should inform the Chairperson accordingly.

In terms of the Companies Act 2001 and the Securities Act 2005, the Company keeps an updated Interests Register and Insiders Register respectively. These registers are regularly updated with the information submitted by the directors and/or other insiders as applicable.

The table below sets out, as at 31 December 2015, the directors' respective category, direct and indirect interests, and number of other directorships in listed companies:

	Category	Direct I	nterest	Indirect Interest	Number of Other Directorships in Listed Companies
Directors/Alternates		Shares	%	%	
Ravindra CHETTY	IND	100	0.0	nil	-
Eric ESPITALIER-NOËL	IND	nil	nil	nil	4
Jean HARDY (Also alternate to M. Farouk Hossen)	ED	nil	nil	0.2	-
Hervé HENRY	NED	nil	nil	nil	-
Farouk A. HOSSEN	IND	22,049	0.6	nil	-
Michel NAIRAC	IND	nil	nil	nil	-
John STUART	NED	nil	nil	nil	-
Guillaume HARDY	ED	nil	nil	nil	
Arvind Lall DOOKUN	NED	10,411	0.3	0.1	-

ED - Executive Director IND - Independent Director

NED - Non Executive Director

# **CORPORATE GOVERNANCE** *REPORT (CONT'D)*

#### **BOARD COMMITTEES**

#### **AUDIT COMMITTEE**

The Audit Committee performs the duties of the Risk Committee and assists the Board, among other things, in overseeing:

- The quality and integrity of financial statements and public announcements related thereto;
- The Company's compliance with legal and regulatory requirements;
- The scope and effectiveness of the external audit function as well as the qualifications, experience and independence of the external auditors;
- The effectiveness of the Company's systems of internal control and practices;
- The policies and procedures established to minimize business risks, including the risk of money laundering through the tote system;
- The integrity and effectiveness of the automated system managing the bets on Supertote;
- The adequacy of the insurance cover subscribed to by the Company.

Please refer to pages 25 and 26 for disclosures in respect of internal control and risk management.

### CORPORATE GOVERNANCE NOMINATION AND REMUNERATION COMMITTEE

The objectives of the Corporate Governance Nomination and Remuneration Committee are as follows:

#### Corporate Governance

- To review the Constitution and structure of the Company in the light of the Code of Corporate Governance;
- To assist the Board in the implementation of the Code of Corporate Governance;
- To ensure that the Company's Annual Report complies with the provisions of the Code of Corporate Governance.

#### Nomination

- To ascertain whether potential new Directors are fit and proper and are not disqualified from being Directors;
- To ensure that potential new Directors are fully cognisant of what is expected from a Director;
- To ensure that the right balance of skills, expertise and independence is maintained on the Board;
- To ensure that there is a clearly defined and transparent procedure for shareholders to recommend potential new Directors;
- To ensure that potential new Directors are free from material conflict of interests and not likely to simply act in the interests of a major shareholder, substantial creditor or significant supplier of the Company

#### Remuneration

- To determine, develop and agree on the Company's general policy on executive and senior management remuneration;
- To determine specific remuneration packages for Executive Directors of the Company, including but not limited to basic salary, benefits in kind, annual bonuses, performance-based incentives, pensions and other benefits;
- To determine any criteria necessary to measure the performance of Executive Directors in discharging their functions and responsibilities;
- To recommend to the Board the appropriate level of Directors' fees.

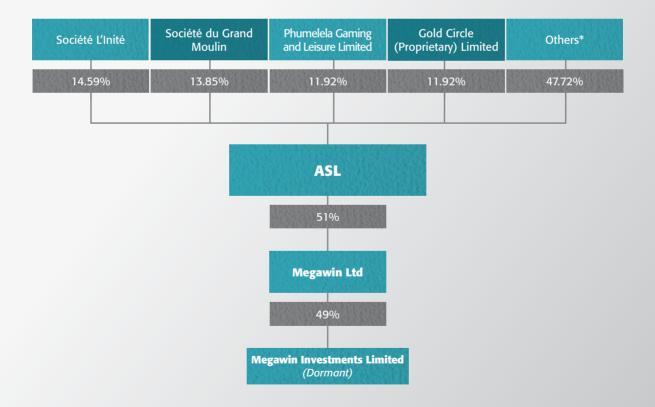
**CORPORATE GOVERNANCE** *REPORT (CONT'D)* 

#### SHAREHOLDING

At 31 December 2015, the Company's share capital amounted to Rs 24,745,000 divided into 3,535,000 ordinary shares of Rs 7 each. There were 1,655 shareholders on the registry compared to 1,688 in 2014.

#### **CASCADE HOLDING STRUCTURE**

ASL's shareholding structure is as follows:



(\*) None of the other shareholders have more than 5% effective shareholding in ASL



On 31 December 2015, the following shareholders held directly and indirectly more than 5% of the ordinary share capital of ASL.

	Direct Int	erest	Indirect Interest
	No. of ordinary shares % holding		% holding
Société L'Inité	515,912	14.6	-
Société du Grand Moulin	489,686	13.9	-
Phumelela Gaming and Leisure Ltd	421,323	11.9	-
Gold Circle (Proprietary) Limited	421,324	11.9	-

Common Directorships of ASL holding structure:

	SGM	SLI	PGL	GCPL	ML
Jean Hardy		* (Gerant)			*
Hervé Henry	* (Gerant)				*
John Stuart			*		
Eric Espitalier-Noël					*
Michel Nairac				*	*
Guillaume Hardy					*

SGM Société du Grand Moulin

SLI Société L'Inité

PGL Phumelela Gaming and Leisure Ltd

GCPL Gold Circle (Proprietary) Limited

ML Megawin Ltd

#### **CORPORATE GOVERNANCE** *REPORT (CONT'D)*

The Company's shareholding profile as at 31 December 2015 was as follows:

Number of Shares Held (Range)	Number of Shareholders	Total Number of Shares for the Range	Percentage Held
1-500	1,284	202,788	5.74
501-1,000	189	128,606	3.64
1,001-5,000	131	288,781	8.17
5,001-10,000	21	146,319	4.14
10,001-50,000	22	448,029	12.67
50,001-100,000	2	130,506	3.69
100,001-250,000	3	341,726	9.67
250,001-500,000	3	1,332,333	37.69
500,001-99,999,999	1	515,912	14.59
	1,656	3,535,000	100

Summary of shareholder category at 31 December 2015:

	Number of Shareholders	Total Number of Shares Held	Percentage Held
Individual	1,589	1,274,877	36.06
Insurance & Assurance Companies	5	130,172	3.68
Pension & Providence Funds	1	2,700	0.08
Investment & Trust Companies	2	26,401	0.75
Other Corporate Bodies	59	2,100,850	59.43
	1,656	3,535,000	100

#### **SHARE PRICE INFORMATION**

At 31 December 2015, the share price of the Company was Rs 35 (Rs 90 at 31 December 2014) and increased to Rs 43.00 in the third week of March.



#### **DIVIDEND POLICY**

The Company has no formal dividend policy. The payment of dividends is subject to the performance of the Company, its cash flow and its capital expenditure requirements. For the year ended 31 December 2015, the Directors have approved the distribution of a final dividend of Rs 3.00 per share (2014: Rs 2.50).

#### **SHAREHOLDERS' AGREEMENT**

The Company does not have a Shareholders' Agreement.

#### SHAREHOLDERS COMMUNICATION AND EVENTS

The Company communicates with its shareholders, investment community and other stakeholders via press releases, publication of quarterly results, dividend declarations and the Annual Report which is also available on the Company's website www.automaticsystemsltd.mu.

The key events and shareholder communications of the Company are set out below:

Month	Event
March	Abridged end-of-year results
May	Annual Report and Annual Meeting of Shareholders
May, August, November	Publication of quarterly financial reports
December/January	Declaration/payment of dividend (if applicable)

#### STATEMENT OF REMUNERATION POLICY

The remuneration structure with regards to Directors' fees for 2015 comprises two components, namely, a basic yearly fee and an attendance fee as follows:

	Board		Audit Committee	Corporate Governance Committee
	Fixed Fee	Attendance Fee	Attendance Fee	Attendance Fee
Chairman	60,000	17,500	15,000	12,500
Members	15,000	12,500	7,500	7,500

#### **CORPORATE GOVERNANCE** REPORT (CONT'D)

The table below sets out the details of attendance of directors at meetings during 2015 and directors' remuneration perceived in relation thereto:

	Attendance at Meeting during 2015			
Directors/Alternates	Board	Audit Committee	Corporate Governance Committee	Directors' Remuneration MUR
Eric ESPITALIER-NOËL	3/4	-	2/2	127,500
Jean HARDY	4/4	-	2/2	2,702,945
Farouk A. HOSSEN	4/4	4/4	-	95,000
Hervé HENRY *	4/4	3/4	-	102,500
Ravindra CHETTY	4/4	_	2/2	90,000
John STUART	2/4	_	-	40,000
Michel NAIRAC	2/4	_	-	40,000
Guillaume HARDY	4/4	-		3,227,485
Arvind Lall DOOKUN**	4/4	1/1	-	72,500
Gérard PASCAL ***	2/2	2/2		70,000

\* Appointed as Chairman of the Audit and Risk Committee on 12 August 2015

\*\* Appointed as member of Audit and Risk Committee on 12 August 2015

\*\*\* Resigned as Director and member and Chairman of the Audit and Risk Committee on 05 July 2015

The Corporate Governance and Remuneration Committee review the remuneration packages of the Senior Managers and Executive Directors, including but not limited to basic salary, benefits in kind, annual bonuses, performance-based incentives, share incentives, pensions and other benefits.

#### **EMPLOYEES**

ASL currently employs, on a full time basis, 28 persons who are involved in the daily operations of the Company. 263 casual workers were recruited during the racing season. Furthermore, for its off course operation, the Company has a working arrangement with 20 agents/supervisors, each employing an average of 8 casual workers during the racing season.

#### **SHARE OPTION PLAN**

The Company does not have any share-option plan.

#### **PROFILE OF SENIOR OFFICER**

Please refer to page 28 of the report.



#### INTERESTS OF SENIOR OFFICER – EXCLUDING DIRECTORS

The Senior Officer does not hold any interests in the shares of the Company whether directly or indirectly.

#### SUSTAINABILITY REPORTING

The Company endeavours to adopt environmentally, socially and ethically sound business behaviour and understands that sustainability reporting is not an increased burden but a tool towards making better resource allocation decisions.

The Company is compliant with the requirements of ISO 9001 Standard Quality Management Systems. It has opted to use this referential model as a guide to document its existing system into procedures and work instructions that are and will be systematically followed by everyone for consistently attaining right results, ASL keeps its documents up to date and thereby maintains its certification through yearly internal and external quality audits.

#### **ETHICS**

The Company's Code of Ethics was circulated to all employees and agents in 2013. New employees joining the Company thereafter are given a copy of the Code of Ethics and are apprised thereof during their induction session.

#### **CARBON REDUCTION COMMITMENT**

The Company is conscious of its impact on the environment and firmly intends to reduce its carbon footprint over time. In March 2016 the Company invited its shareholders to contribute to this endeavour by accepting to support the Board's decision to provide the annual report of Automatic Systems Ltd in electronic format as from the financial year ended 31 December 2015. The Board hopes that the shareholders will favorably welcome this initiative. Furthermore, the Company is committed to a green type of sustainability and to a reduction of adverse environmental impact, as part of its long-term strategy for sustained growth. The Company has taken the following measures in 2015 to reduce its power consumption:

- Laser and Thermal printers that the Company has acquired recently are energy-efficient.
- The Company is committed to reduce paper consumption as all correspondences to our off course network is done via drop box and no longer by fax.
- The Company has replaced the fluorescent lamps by low energy LED lamps in the Teletote call centers.
- The Company tested two models of DC drive type Air Con which consume less energy than the previous model.

#### **FUTURE COMMITMENTS**

- The Company will work with Topco for the production of its thermal paper rolls. They import their raw materials from the Koehler Paper Group (ISO14001) based in Germany. The Koehler group is committed to protect the environment.
- New DC drive Air Con already tested will replace the previous models over a period of three years in order to reduce power consumption.
- All mercury based fluorescent lamps are being replaced by LED low energy lamps across the offices.

#### **HEALTH AND SAFETY**

The Company endeavours to provide a safe environment to its employees and other stakeholders. The Company has a Health & Safety consultant to ensure that the Company complies with the relevant prescribed health and safety norms and abides by the existing legislative and regulatory frameworks pertaining thereto. Ten employees have been trained to use firefighting equipment and undergo staff evacuation in case of emergency. Furthermore, four employees are qualified first aiders.

### CORPORATE GOVERNANCE

REPORT (CONT'D)

#### HEALTH AND SAFETY (CONT'D)

The Company continuously strives at instilling a safety culture among its employees and is committed to providing a Health and Safety environment at work. The Company has adopted a general statement of health and safety policy. The Company continuously carries out risk assessments and implements appropriate measures to eliminate health and safety hazards.

The Company has the following measures in place to prevent accidents and work related injuries, namely:

- Training of employees;
- Regular Risk assessment;
- Safety Audit;
- Training to enable supervisors to carry out Task Risk Evaluation;
- Empowering its Supervisors to take decisions in the face of dangers and hazards at work;
- Encouraging employees to report potential hazards, accidents or unsafe conditions;
- Ensuring that Contractors are fully compliant with health and safety issues.

#### **SOCIAL ISSUES**

In the recruitment and promotion of its team members, the Company practises fair policies, based on merit.

#### **MANAGEMENT AGREEMENT**

The Company does not have a Management Agreement.

#### **RELATED PARTY TRANSACTIONS**

Please refer to note 27 (page 82) to the Financial Statements.

#### **CORPORATE SOCIAL RESPONSIBILITY**

Please refer to page 11 of the Directors' Report for disclosures in respect of Corporate Social Responsibility.

#### INTERNAL CONTROL AND RISK MANAGEMENT

Due to the costs involved, the directors have resolved not to appoint an internal auditor for the time being. The Audit Committee, which also includes the Risk committee, works closely with the Management and external auditors to ensure that the Company's system of control effectively enables the Company to mitigate the risks inherent to its activity.

Amtote International Inc continues to provide a line monitoring of the automated system whereby its engineers analyse the operations in real time and can intervene if need be from their base in the USA. The automated system cannot be tampered with and it is subjected to regular foolproof tests.

#### **RISK MANAGEMENT**

The Board is responsible for the overall management of risks and has delegated to the Audit Committee the responsibility of implementing a structure and process to help identify, assess and manage risks. Risk reviews are regularly conducted and mitigating measures implemented accordingly. The Company is aware that its major risks are beyond its control.

The main risks faced by the Company are as follows:

#### **HORSE POPULATION**

Competitive races and the number of race meetings depend on a healthy horse population. The number of acquisitions in 2015 was well below the previous years. By contrast, 2016 will be a much better year as more than 140 horses will be imported.

# **CORPORATE GOVERNANCE** *REPORT (CONT'D)*

#### **RISK MANAGEMENT (CONT'D)**

#### **TAXES AND LEVIES**

The Company is tributary to Government decisions as regards taxes and levies. The impact of the last increase in taxes and levies has been quite considerable. The Company can do little to amortise the consequences of such increase as regards its figures. What the Company can do is maintain the communication with the authorities to express its concern.

#### MARKET

The Company finds it challenging to maintain its market share due to the fact that it operates in a highly competitive and regulated market. In this difficult environment the Company's knowledge coupled with well spread outlets are tools that can contribute to curb illegal betting.

Numerous factors directly affect the Company's revenue, such as: the number of race meetings held annually, the number of Off-Course betting shops which it is allowed to operate, the performance of the Mauritian economy and the number of Bookmakers operating outside the racecourse. Changes in the Company's business environment are regularly assessed by Management and it adopts the appropriate measures to contain any adverse impact on profitability.

#### **OPERATIONAL**

The operational risks relate to internal processes which are regulated by information technology software controlling the betting operations of the Company. That system is closely monitored at management level with cash reconciliations being prepared and verified on a weekly basis. The integrity of the betting system provided and tested by Amtote International Inc. represents the main operational risk. However all software changes at program level are made by Amtote International Inc. The Amtote Betting System is secured with proper controls at different levels. The database is the property of Amtote International Inc. and users cannot make changes thereto but can only generate reports from the system. Satisfactory procedures are in place to mitigate the risks related to money laundering.

IT operations and business processes are continuously being reviewed, monitored and improved wherever possible. IT and Security policies, standards and guidelines have been implemented. As a security for the business continuity, the Company has a secondary site with the redundant AmTote equipment and necessary infrastructure. The secondary site is running live with real-time data. It is intended that BCP (business continuity plan) will be used to respond to disruptions of critical business processes whereby a faster recovery can take place.

#### **OTHER RISKS**

Other risks relate to the reputation of the Company and physical disasters and accidents. The Board of the Company ensures that the Company operates according to a high sense of ethics and fairness with regards to the horse racing industry, regulators, punters and the public.

Physical disasters and accidents are insurable risks which are covered through insurance policies upon advice from insurance brokers. These policies have also been reviewed by the Audit Committee which considers such insurance covers to be adequate.

The Company is aware of the risk that punters shift to other products due to lack of confidence in the racing industry. To mitigate that risk, permanent communication is maintained with the relevant authorities.

#### **CORPORATE GOVERNANCE** *REPORT (CONT'D)*

### DIRECTORS' PROFILES

Eric Espitalier-Noël (56 years) - Chairperson – Independent Director Appointed Director in 2004

Chairperson of the Company since July 2004, Eric Espitalier-Noël, born in 1959, holds a Bachelor's degree in Social Sciences from the University of Natal in South Africa and a Master degree in Business Administration from the University of Surrey (UK). In 1986, he joined ENL Limited of which he is today an Executive Director. He is currently the CEO of ENL Commercial Ltd. He is also a director of the following listed companies:

Rogers & Company Ltd, ENL LAND Limited, ENL Commercial Ltd, ENL Ltd (DEM), Livestock Feed Ltd (DEM) and Les Moulins de la Concorde Ltée (DEM).

#### Jean Hardy (67 years) - Executive Director

Appointed Director at incorporation in 1991 Appointed Alternate Director to O. Farouk A. Hossen in 2002

Jean Hardy, born in 1948, is the promoter of the Tote Betting System in Mauritius. He was one of the co-founders of Hardy Henry & Cie Limitée in 1976and is a director of Hardy Henry & Cie Limitée and its affiliated companies.

#### Guillaume Hardy (41 years) – Managing Director

Guillaume Hardy, born in 1974, holds a BA (Hons) Business Administration from South Bank University – London. He worked 2 years in London as Financial Analyst from 1998 to 2000. Then he started his career in Mauritius at PriceWaterhouseCoopers as Project Coordinator to afterwards move to Barclays Bank PLC in the Premier Banking Department as Personal Banker for 2 years. He joined the Tote in September 2003 as Off Course Manager and was nominated General Manager of Automatic Systems Ltd in 2012 and Managing Director in 2014.

#### Hervé Henry (69 years) – Non-Executive Director Appointed Director at incorporation in 1991

Hervé Henry, born in 1946, is the holder of a 'Diplôme de Perfectionnement en Administration des Entreprises' from the University of Aix, Marseilles. He was one of the co-founders of Hardy Henry & Cie Limitée in 1976. He is a director of Hardy Henry & Cie Limitée and its affiliated companies.

#### Ravindra Chetty S.C (53 years) – Independent Director Appointed Director in 1997

Ravindra Chetty, born in 1962, read Law at Balliol College, Oxford University. He was called to the bar in Middle Temple, England and in Mauritius in 1987. Since then he is practising as a barrister at law in Mauritius. His practice involves various areas such as civil, commercial, tax and insurance law. He was the President of the Mauritius Bar Association in 2005. He took silk in 2010. He also acts as legal advisor of various funds. He had been the President of Mauritius Football Association from 1996 to 2002.

#### Farouk A. Hossen (70 years) – Independent Director Appointed Director in 1991

Farouk A. Hossen, born in 1945, holds the Fellowship of the Association of British Opticians and Masters for practice in contact lenses. He practised the profession in England for three years before settling in Mauritius where he established practice as an optician since 1972 and foundered F.Hossen Opticians Ltd, F. Hossen Optical Manufacture Ltd, F. Hossen Medic optics Ltd. He is a director of number of companies and had the opportunity to sit on the board of the State Bank of Mauritius for two years.

# **CORPORATE GOVERNANCE** *REPORT (CONT'D)*

#### **DIRECTORS' PROFILE (CONT'D)**

#### John Stuart (59 years) – Non-Executive Director Appointed Director in 2008

John Stuart, born in 1956, holds a B.Com and is the International Executive Director of Phumelela Gaming and Leisure Ltd. He has worked in the totalisator industry since 1979 when he joined the then TABKwaZulu-Natal as Internal Auditor. He filled various roles in that organisation and at the time of his departure he was Assistant General Manager. He joined Phumelela in 1997 as Business Development Manager with his primary focus on alternative forms of gambling. After occupying various roles in the organisation he took responsibility for the International Division in May 2006. He is also a nonexecutive Director of Premier Gateway International Ltd (IOM).

#### Michel Nairac (61 years) – Non-Executive Director Appointed Director in 2012

Michel Nairac was born in Mauritius in 1954 and completed his Articles of Clerkship with Coopers and Lybrand in Durban South Africa. He started his own agency business, Michel Nairac Bloodstock in 1986, which continues to operate in the Equine Industry. He then became a Director of the KZN Owners and Trainers Association, a membership entity for Owners and Trainers in KwaZulu-Natal, and was elected its Chairman in 2000. With the amalgamation of the Racing Clubs in KwaZulu-Natal he became a Director of Gold Circle (Pty) Limited, the company that operates thoroughbred horseracing and totalisator betting in the province of KwaZulu-Natal in South Africa. In 2001 he was appointed as CEO of Gold Circle, a position he currently holds.

#### Arvind Lall Dookun (52 years) – Independent Director Appointed Director in 2013

Arvind Lall Dookun, born in 1963, holds a Textile Technology Diploma from the UMIST (Textile Dept. BIHE Bolton, UK), HND in Clothing Technology and an Institute Diploma BA Hons equivalent in Clothing & Fashion Business Management from the London College of Fashion part of the University of the Arts, London UK. He is an Associate member of the Textile Institute (TI) with an Associateship Chartered Professional Qualification (TI -Manchester, UK) and a Fellow of the Mauritius Institute of Directors. He is the Managing Director of General Export and Economic Development Services Ltd (ESC company) and the Executive Director of A-Brokers Ltd, Insurance Brokers licensed by the FSC.

#### Mushtaq N. Oosman (61 years) – Independent Director Appointed Director in 2016

Mushtaq N. Oosman, born in 1954, trained and qualified as a Chartered Accountant with Sinclairs in the UK, before returning to Mauritius in 1983, when he joined the audit department of De Chazal Du Mée. He then joined Roger de Chazal & Partners (founders of Price Waterhouse in 1988 in Mauritius). He was a Partner in PwC Mauritius from July 1991 up to November 2015. He is a fellow of the Institute of Chartered Accountants in England and Wales. He served on the Africa Central Governance Board and is well versed with the working and responsibilities of a Governance Board.

#### SENIOR MANAGER'S PROFILE

#### Robert Ah Yan (46 years) – Tote and Sports Systems Manager

Robert Ah Yan, born in 1969, holds an IATA/UFTAA Diploma since 1992 and a Diploma in Management from Cambridge Tutorial College, Jersey, Britain since 1994.

He joined Hardy Henry & Cie Limitée as Administrative Officer in 1992. He was promoted Assistant Manager in 1995 and as Manager in 2002 when the Company was awarded ISO9001. He is the Tote and Sport Systems Manager of Automatic Systems Ltd since 2002. Over these 20 years of service, he followed numerous Management and IT courses and is continuously updating his skills, knowledge and professional competence.

He is a Professional Member of ISACA (Information Systems Audit and Control Association) since February 2013 and is a Certified In(CISA) and a Certified Information Security Manager (CISM).

Ravindra Chetty Director

25 March 2016

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Sophie Gellé Box Office Ltd Secretary

### STATEMENT OF COMPLIANCE

(Section 75 (3) of the Financial Reporting Act)

Name of PIE: AUTOMATIC SYSTEMS LTD

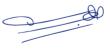
Reporting Period: Financial year ended 31 December 2015

We the Directors of Automatic Systems Ltd confirm that to the best of our knowledge the PIE has complied with all of its obligations and requirements under the Code of Corporate Governance.

SIGNED BY:

Eric Espitalier-Noël Director

This 25<sup>th</sup> of March 2016



Jean Hardy Director









#### **CONTRACT OF SIGNIFICANCE**

During the year under review, there was no contract of significance to which the Company was a party and in which a director of the Company was materially interested either directly or indirectly.

#### DIRECTORS

A list of directors of the Company is given on Page 3.

#### **DIRECTORS' SERVICE CONTRACTS**

None of the directors of the Company have service contracts that need to be disclosed under Section 221 of the Companies Act 2001.

#### **INDEMNITY INSURANCE**

During the year under review, the directors have renewed the indemnity insurance cover for directors'/officers' liability, such policy covers the risks arising out of the acts or omissions of the directors and officers of the Company except in cases of fraudulent, malicious or willful acts or omissions.

#### **DIRECTORS' SHARE INTEREST**

The interests of the directors in the securities of the Company as at 31 December 2015 are disclosed at page 17.

#### **DIRECTORS' EMOLUMENTS**

Remuneration and benefits (including bonuses and commissions) received and receivable from the Company were as follows:

	2015	2014
	<b>Rs 000</b>	Rs 000
Non-Executive Directors	638	638
Executive Directors	5,930	4,975

#### **OTHER STATUTORY** DISCLOSURES (CONT'D)

#### **DONATIONS/CSR**

Donations made during the year were as follows:

	2015	2014
	Rs 000	Rs 000
Caritas	60,000	150,000
PILS	50,000	150,000
Haemophilia Association of Mauritius	50,000	150,000
Mouvement Civique de Baie du Tombeau	30,000	140,000
Garderie et Maternelle L'Etoile Association	56,375	132,069
The Muscular Dystrophy Association	30,000	100,000
Fondation pour la formation au football	nil	50,000
Oasis de Paix	60,000	150,000
Faucon Flacq Sporting Club	nil	50,000
Mouvement pour le progrès de Roche Bois	20,000	150,000
Total	356,375	1,072,069

#### **AUDITORS' REMUNERATION**

The fees paid to the auditors, for audit and other services were:

		2015	2014
	F	Rs 000	Rs 000
Audit fees		765	750
Tax services fees		87	98





#### STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

For the year under review, the Directors report that:

- the financial statements fairly present the state of affairs of the Company as at the end of the financial period and the result of operations and cash flows for that period;
- the external auditors are responsible for reporting on whether the financial statements are fairly presented;
- adequate accounting records and an effective system of internal controls and risk management have been maintained;
- appropriate accounting policies supported by reasonable and prudent judgments and estimates have been used consistently;
- the financial statements have been prepared in accordance and comply with International Financial Reporting Standards (IFRS);
- the financial statements have been prepared on the going concern basis;
- they are responsible for safeguarding the assets of the Company;
- they have taken reasonable steps for the prevention and detection of fraud and other irregularities; and
- the Code of Corporate Governance has been adhered to in all material aspects and valid reasons have been provided in cases of non-compliance.

By Order of the Board

Eric Espitalier Noël Chairperson

25 March 2016

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Jean Hardy Director

# **SECRETARY'S** *REPORT*

### **AUTOMATIC SYSTEMS LTD**

Under Section 166(d) of the Companies Act 2001

We certify that, to the best of our knowledge and belief, the Company has filed with the Registrar of Companies, all such returns as are required of the Company under the Companies Act 2001, in terms of section 166(d).

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Sophie Gellé Box Office Ltd Company Secretary

25 March 2016







# **INDEPENDENT AUDITOR'S** *REPORT*

### TO THE SHAREHOLDERS OF AUTOMATIC SYSTEMS LTD

### **REPORT ON THE FINANCIAL STATEMENTS**

We have audited the consolidated financial statements of Automatic Systems Ltd (the "Company") and its subsidiary (together the "Group") and separate financial statements of the Company on pages 42 to 83 which comprise the Group's and the Company's balance sheets at 31 December 2015 and their respective statements of comprehensive income, changes in equity and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

### **Directors' Responsibility for the Financial Statements**

The Company's directors are responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and in compliance with the requirements of the Mauritian Companies Act 2001, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements on pages 42 to 83 give a true and fair view of the financial position of the Group and of the Company at 31 December 2015 and of their financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards and comply with the Mauritian Companies Act 2001.

### INDEPENDENT AUDITOR'S

REPORT (CONT'D)

### TO THE SHAREHOLDERS OF AUTOMATIC SYSTEMS LTD (CONT'D)

### **REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS**

### **Mauritian Companies Act 2001**

The Mauritian Companies Act 2001 requires that in carrying out our audit we consider and report to you on the following matters. We confirm that:

- a. we have no relationship with or interests in the Company other than in our capacities as auditor and tax advisor of the Company;
- b. we have obtained all the information and explanations we have required; and
- c. in our opinion, proper accounting records have been kept by the Company as far as appears from our examination of those records.

### **Financial Reporting Act 2004**

The directors are responsible for preparing the corporate governance report. Our responsibility is to report on the extent of compliance with the Code of Corporate Governance (the "Code") as disclosed in the annual report on pages 16 to 28 and on whether the disclosure is consistent with the requirements of the Code.

In our opinion, the disclosure in the annual report on pages 16 to 28 is consistent with the requirements of the Code.

### **OTHER MATTER**

This report, including the opinion, has been prepared for and only for the Company's shareholders, as a body, in accordance with Section 205 of the Mauritian Companies Act 2001 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

PricewaterhouseCoopers

Robert Coutet, licensed by FRC

25 March 2016







## **FINANCIAL** STATEMENTS

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2015

	GROUP		COM	PANY
		Restated		Restated
	2015	2014	2015	2014
	Rs 000	Rs 000	Rs 000	Rs 000
Income (Note 7) Government taxes and duties Payment to national Solidarity fund	313,430 (123,186) (12,275)	344,809 (149,169) (13,726)	308,979 (123,186) (12,275)	343,803 (149,169) (13,726)
Net income	177,969	181,914	173,518	180,908
Other income Selling expenses Operating expenses Payments to The Mauritius Turf Club	483 (28,315) (76,592) (42,712)	2,185 (35,766) (81,212) (49,130)	483 (24,838) (76,592) (42,712)	2,185 (33,697) (81,212) (49,130)
Operating Profit (Note 8)	30,833	17,991	29,859	19,054
Finance income Finance costs	309 (1,472)	204 (1,490)	309 (1,456)	204 (1,477)
Finance (costs)/income – net (Note 10)	(1,163)	(1,286)	(1,147)	(1,273)
Profit before Tax	29,670	16,705	28,712	17,781
Income Tax expense (Note 11)	(5,759)	(2,190)	(5,759)	(2,238)
Profit for the year	23,911	14,515	22,953	15,543
Other comprehensive income: Items that will not be reclassified to profit or loss Fair value of available-for-sale financial assets	1,186	-	1,186	-
Re-measurements of post-employment benefit obligations (Note 22) Tax charge relating to re-measurements of post-employment benefits (Note 23)	(771)	1,490	(771)	1,490
Re-measurements of post-employment benefit obligations – net of tax	546	1,237	546	1,237
Profit and Total Comprehensive Income for the year	24,457	15,752	23,499	16,780
<b>Profit for the year attributable to:</b> Owners of the Company Non-controlling interests	23,442 469 23,911	15,019 (504) 14,515	22,953	15,543
<b>Total comprehensive income attributable to:</b> Owners of the Company Non-controlling interests	23,988 469	16,256 (504)	23,499	16,780
	24,457	15,752	23,499	16,780
Basic and Diluted Earnings per Share (Note 12)	6.76	4.11	6.49	4.40

### **CONSOLIDATED BALANCE SHEETS – 31 DECEMBER 2015**

	GR	OUP	COMPANY	
	As at 31	December		December
	2015	2014	2015	2014
	<b>Rs 000</b>	Rs 000	Rs 000	Rs 000
ASSETS Non-current assets				
Plant and equipment (Note 13)	17,812	18,164	16,829	17,499
Goodwill (Note 14)	73,514	73,514	73,514	73,514
Investment in Subsidiary (Note 15) Available-for-sale financial assets (Note 16)	- 1.286	100	1,020 1,286	1,020 100
Trade and other receivables (Note 17)	1,200	1,761	1,200	1,761
	94,373	93,539	94,410	93,894
	54,313		54,410	55,651
Current assets Inventories (Note 19)	338	128	338	128
Current income tax asset (Note 11)	934	1,801	886	1,753
Trade and other receivables (Note 17)	20,401	7,588	19,583	7,345
Cash and cash equivalents (Note 18)	10,424	2,259	9,477	1,956
	32,097	11,776	30,284	11,182
Total assets	126,470	105,315	124,694	105,076
EQUITY				
Equity attributable to owners of parent		0.1715		
Share capital (Note 20) Share premium (Note 21)	24,745 1,168	24,745 1,168	24,745 1,168	24,745 1,168
Post-employment benefits reserve	515	1,155	515	1,155
Fair value reserve (Note 16)	1,186	-	1,186	-
Retained earnings	32,921	20,084	32,956	20,608
	60,535	47,152	60,570	47,676
Non-Controlling Interests	945	476	-	-
Total equity	61,480	47,628	60,570	47,676
LIABILITIES				
Non-current liabilities	117	156	117	156
Deferred income tax liability (Note 23) Post-employment benefits (Note 22)	2,161	1,274	2,161	1,274
	2.270	1.470	2.270	1.470
	2,278	1,430	2,278	1,430
Current liabilities Trade and other payables (Note 24)	41.000	72565	40 147	22 279
Bank overdraft (Note 18)	41,009 7,991	32,565 14,854	40,143 7,991	32,278 14,854
Dividend payable (Note 25)	10,605	8,838	10,605	8,838
Current income tax liability (Note 11)	3,107	-	3,107	-
	62,712	56,257	61,846	55,970
Total liabilities	64,990	57,687	64,124	57,400
Total equity and liabilities	126,470	105,315	124,694	105,076

### **Total equity and liabilities**

Authorised for issue by the Board of directors on 25<sup>th</sup> March 2016 and signed on its behalf by:

**Eric Espitalier-Noël** Chairperson

Jean Hardy Director

### STATEMENTS OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2015

	Attributable to Owners of the Parent							
	Share Capital	Share Premium	Post- Employment Benefits	Fair Value Reserve	Retained Earnings	Total	Non- Controlling Interests	Total Equity
	<b>Rs 000</b>	<b>Rs 000</b>	Rs 000	<b>Rs 000</b>	<b>Rs 000</b>	<b>Rs 000</b>	<b>Rs 000</b>	Rs 000
Group								
Balance as at 01 January 2014	24,745	1,168	(82)	-	13,903	39,734	-	39,734
Profit for the year	-	-	-	-	15,019	15,019	(504)	14,515
Other comprehensive income for the year	-	-	1,237	-	-	1,237	-	1,237
Profit and total comprehensive income								
for the year	-	-	1,237	-	15,019	16,256	(504)	15,752
Transactions with owners								
Proceeds from issue of shares in								
Megawin to Non-group shareholders	-	-	-	-	-	-	980	980
Dividends (Note 25)	-	-	-	-	(8,838)	(8,838)	-	(8,838)
Total transactions with owners	-	-	-	-	(8,838)	(8,838)	980	(7,858)
Balance as at 31 December 2014	24,745	1,168	1,155	-	20,084	47,152	476	47,628
Balance as at 01 January 2015	24,745	1,168	1,155	-	20,084	47,152	476	47,628
Profit for the year	-	-	-	-	23,442	23,442	469	23,911
Other comprehensive income for the year	-	-	(640)	1,186	-	546	-	546
Profit and total comprehensive income								
for the year	-	-	(640)	1,186	23,442	23,988	469	24,457
Transactions with owners								
Dividends (Note 25)	-	-	-	-	(10,605)	(10,605)	-	(10,605)
Total transactions with owners	-	-	-	-	(10,605)	(10,605)	-	(10,605)
Balance as at 31 December 2015	24,745	1,168	515	1,186	32,921	60,535	945	61,480

### STATEMENTS OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2015

	Share Capital	Share Premium	Post Employment Benefits	Fair Value Reserve	Retained Earnings	Total Equity
	Rs 000	Rs 000	<b>Rs 000</b>	<b>Rs 000</b>	Rs 000	Rs 000
Company						
Balance as at 01 January 2014	24,745	1,168	(82)	-	13,903	39,734
Profit for the year	-	-	-	-	15,543	15,543
Other comprehensive income for the year	-	-	1,237	-	-	1,237
Profit and total comprehensive income for the year	-	-	1,237	-	15,543	16,780
Transactions with owners						
Dividends (Note 25)	-	-	-	-	(8,838)	(8,838)
Total transactions with owners	-	-	-	-	(8,838)	(8,838)
Balance as at 31 December 2014	24,745	1,168	1,155	-	20,608	47,676
Balance as at 01 January 2015	24,745	1,168	1,155	-	20,608	47,676
Profit for the year	-	-	-	-	22,953	22,953
Other comprehensive income for the year	-	-	(640)	1,186	-	546
Profit and total comprehensive income for the year	-	-	(640)	1,186	22,953	23,499
Transactions with owners						
Dividends (Note 25)	-	-	-	-	(10,605)	(10,605)
Total transactions with owners	-	-	-	-	(10,605)	(10,605)
Balance as at 31 December 2015	24,745	1,168	515	1,186	32,956	60,570

### STATEMENTS OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2015

	GRO	OUP	COM	COMPANY	
	2015	2014	2015	2014	
	<b>Rs 000</b>	Rs 000	Rs 000	Rs 000	
Cash flows from operating activities					
Profit before taxation	29,670	16,705	28,712	17,781	
Adjustments for:					
Depreciation of plant and equipment (Note 13)	6,434	7,403	6,212	7,345	
Profit on disposal of plant and equipment (Note 8)	(3)	(1,406)	(3)	(1,406)	
Dividend income (Note 10)	(209)	(161)	(209)	(161)	
Interest income (Note 10)	(100)	(43)	(100)	(43)	
Interest expense (Note 10)	1,472	1,490	1,456	1,477	
Net post-employment benefit charge (Note 22)	116	196	116	196	
Norking capital changes					
(Increase)/Decrease in inventories	(210)	18	(210)	18	
(Increase)/Decrease in trade and other receivables	(12,813)	5,113	(12,238)	5,355	
(Decrease)/Increase in trade and other payables	8,444	(9,476)	7,865	(9,762)	
Cash generated from operations	32,801	19,839	31,601	20,800	
nterest received (Note 10)	100	43	100	43	
ncome tax paid (Note 11)	(1,336)	(8,284)	(1,336)	(8,284)	
Corporate Social Responsibility contribution paid (Note 11)	(357)	(1,070)	(357)	(1,070)	
nterest paid (Note 10)	(1,472)	(1,490)	(1,456)	(1,477)	
Net cash from operating activities	29,736	9,038	28,552	10,012	
Cash flows from investing activities					
Payments for purchase of plant and equipment (Note 13)	(6,165)	(11,838)	(5,625)	(11,115)	
Proceeds from sales of plant and equipment	86	1,422	86	1,422	
nvestment in Megawin, net of cash invested	-	-	-	(1,020)	
Dividends received (Note 10)	209	161	209	161	
Net cash used in investing activities	(5,870)	(10,255)	(5,330)	(10,552)	
Cash flows from financing activities					
Dividends paid (Note 25)	(8,838)	(10,605)	(8,838)	(10,605)	
Proceeds from issue of shares in Megawin to Non-group shareholders	-	980	-	-	
Net cash used in financing activities	(8,838)	(9,625)	(8,838)	(10,605)	
-					
Net increase/(decrease) in cash and cash equivalents	15,028	(10,842)	14,384	(11,145)	
Cash and cash equivalents at beginning of year -	(12,595)	(1,753)	(12,898)	(1,753)	
Cash and cash equivalents at end of year (Note 18)	2,433	(12,595)	1,486	(12,898)	

### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2015

### **1. GENERAL INFORMATION**

Automatic Systems Ltd ('the Company') and its subsidiary's (together, 'the group') principal activities is the running of a totalisator system (tote) of betting on horse races in Mauritius organised by the Mauritius Turf Club ('MTC') and the organisation of fixed odds betting on foreign football matches in Mauritius and in countries on mainland Africa namely Kenya, Nigeria, Uganda. Both are in accordance with the provisions of the Gambling Regulatory Authority Act 2007.

The Company is a public company with limited liability, which is listed on the Stock Exchange of Mauritius and incorporated and domiciled in Mauritius. The address of its registered office is c/o Box Office Ltd,  $2^{nd}$  Floor, Palm Square, 90906, La Mivoie, Tamarin, Republic of Mauritius.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

### 2.1 Basis of preparation

### (i) Compliance with IFRS

The consolidated financial statements of the Automatic Systems Ltd have been prepared in accordance with International Financial Reporting Standards (IFRS) and interpretations issued by the IFRS Interpretations Committee (IFRS IC) applicable to companies reporting under IFRS. The financial statements comply with IFRS as issued by the International Accounting Standards Board (IASB).

### (ii) Historical cost convention

The financial statements have been prepared on a historical cost basis, as modified by the revaluation of available-for-sale financial assets.

The financial statements are presented in Mauritian Rupees ('Rs'), rounded to the nearest thousands.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires the directors to exercise their judgement in the process of applying the group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 3.

### 2.1.1 Changes in accounting policy and disclosures

### (a) <u>New standards, amendments and interpretations</u> <u>adopted by the group</u>

There are no IFRS or IFRC interpretations that are effective during the year that would be expected to have a material impact on the Group and Company.

### (b) <u>Standards, amendments and interpretations to existing</u> <u>standards that are not yet effective and have not been</u> <u>early adopted by the Company.</u>

IFRS 9, 'Financial instruments' addresses the classification, measurement and derecognition of financial assets and financial liabilities and introduces new rules for hedge accounting. In July 2014, the IASB made further changes to the classification and measurement rules and also introduced a new impairment model.

IFRS 9 replaces the multiple classification and measurement models in IAS 39 Financial instruments: Recognition and measurement with a single model that has initially only two classification categories: amortised cost and fair value. Classification of debt assets will be driven by the entity's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets. A debt instrument is measured at amortised cost if: a) the objective of the business model is to hold the financial asset for the collection of the contractual cash flows, and b) the contractual cash flows under the instrument solely represent payments of principal and interest. All other debt and equity instruments, including investments in complex debt instruments and equity investments, must be recognised at fair value.

### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2015 (CONT'D)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.1.1 Changes in accounting policy and disclosures (cont'd)

(b) <u>Standards, amendments and interpretations to existing</u> <u>standards that are not yet effective and have not been</u> <u>early adopted by the Company (cont'd)</u>

All fair value movements on financial assets are taken through the statement of profit or loss, except for equity investments that are not held for trading, which may be recorded in the statement of profit or loss or in reserves (without subsequent recycling to profit or loss). For financial liabilities that are measured under the fair value option entities will need to recognise the part of the fair value change that is due to changes in the their own credit risk in other comprehensive income rather than profit or loss. The standard is effective for accounting periods beginning on or after 1 January 2018. Based on the transitional provisions in the completed IFRS 9, early adoption in phases was only permitted for annual reporting periods beginning before 1 February 2015. After that date, the new rules must be adopted in their entirety.

IFRS 15, 'Revenue from contracts with customers' The IASB has issued a new standard for the recognition of revenue. This will replace IAS 18 which covers contracts for goods and services and IAS 11 which covers construction contracts. The new standard is based on the principle that revenue is recognised when control of a good or service transfers to a customer – so the notion of control replaces the existing notion of risks and rewards. The standard permits a full retrospective application, or prospective application with additional disclosures and is effective for annual periods beginning on or after 1 January 2018. The group is assessing the impact of IFRS 15.

There are no other IFRSs or IFRIC interpretations that are not yet effective that would be expected to have a material impact on the group and company.

### 2.2 Principles of consolidation

### (a) <u>Subsidiaries</u>

Subsidiaries are all entities (including structured entities) over which the group has control. The group controls an entity when the group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the group. They are deconsolidated from the date that control ceases. The acquisition method of accounting is used to account for business combinations by the group.

Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of comprehensive income, statement of changes in equity and balance sheet respectively.

Changes in ownership interests

The group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity owners of the group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in a separate reserve within equity attributable to owners of the company.

When the group ceases to consolidate because of a loss of control or significant influence, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in profit or loss. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

### FINANCIAL

STATEMENTS (CONT'D)

### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2015 (CONT'D)

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 2.2 Principles of consolidation (cont'd)

### (a) Subsidiaries (cont'd)

#### Business combinations

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the:

- fair values of the assets transferred;
- liabilities incurred to the former owners of the acquired business;
- equity interests issued by the group;
- fair value of any asset or liability resulting from a contingent consideration arrangement, and
- fair value of any pre-existing equity interest in the subsidiary.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date. The group recognises any noncontrolling interest in the acquired entity on an acquisitionby-acquisition basis either at fair value or at the noncontrolling interest's proportionate share of the acquired entity's net identifiable assets.

Acquisition-related costs are expensed as incurred.

The excess of the

- consideration transferred,
- amount of any non-controlling interest in the acquired entity, and
- acquisition-date fair value of any previous equity interest in the acquired entity,

over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the subsidiary acquired, the difference is recognised directly in profit or loss as a bargain purchase.

Where settlement of any part of cash consideration is deferred, the amounts payable in the future are discounted to their present value as at the date of exchange. The discount rate used is the entity's incremental borrowing rate, being the rate at which a similar borrowing could be obtained from an independent financier under comparable terms and conditions.

Contingent consideration is classified either as equity or a financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value with changes in fair value recognised in profit or loss.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date. Any gains or losses arising from such remeasurement are recognised in profit or loss.

### Segmental reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision-Maker (CODM).

The Board of Directors who has been identified as the CODM, assesses the financial performance and position of the group and makes strategic decision.

### Foreign currency translation

### (a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The consolidated financial statements are presented in thousands of 'Mauritian Rupees' ('Rs 000'), which is the Group's functional and presentation currency.

### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2015 (CONT'D)

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Foreign currency translation (cont'd)

### (a) Functional and presentation currency (cont'd)

Group companies

The results and financial position of all the group entities (none of which has the currency of a hyper-inflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each balance sheet item presented are translated at the closing rate at the date of that balance sheet;
- b. income and expenses for each income statement item presented are translated at average exchange rates (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and
- c. all resulting exchange differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of any net investment in foreign entities, and of borrowings and other financial instruments designated as hedges of such investments, are recognised in other comprehensive income. When a foreign operation is sold or any borrowings forming part of the net investment are repaid, the associated exchange differences are reclassified to profit or loss, as part of the gain or loss on sale.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.

### Plant and equipment

Plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the consolidated income statement during the financial period in which they are incurred.

Depreciation is calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives, as follows:

Equipment	12.5 %
Teletote	12.5% to 20.0%
Off-course equipment	12.5% to 20.0%
Electrical installation and equipment	12.5%
Office equipment and furniture	12.5% to 20.0%
Motor vehicles	20%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amounts and are recognised in 'Other income' in the consolidated statement of comprehensive income.

### Intangible assets

### Goodwill

Goodwill arises on the acquisition of subsidiaries and represents the excess of the consideration transferred, the amount of any non-controlling interest in the acquired entity and the acquisition-date fair value of any previous equity interest in the acquired entity over the fair value of the identifiable net assets acquired.

Goodwill on acquisitions of subsidiaries is included in intangible assets. Goodwill is not amortised but it is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired, and is carried at cost less accumulated impairment losses. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

## FINANCIAL

STATEMENTS (CONT'D)

### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2015 (CONT'D)

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Intangible assets (cont'd)

Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose. The units or groups of units are identified at the lowest level at which goodwill is monitored for internal management purposes.

### Impairment of assets

Intangible assets that have an indefinite useful life – for example, goodwill or intangible assets not ready to use – are not subject to amortisation and are tested annually for impairment or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets (other than goodwill) that suffered impairment are reviewed for possible reversal of the impairment at each reporting date.

Plant and equipment are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the carrying amount of the asset exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows. Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment at each reporting date.

### Financial assets

#### Classification

The group classifies its financial assets in the following categories: loans and receivables and available-for-sale financial assets. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

### (a) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for maturities greater than 12 months after the end of the reporting period. These are classified in non-current assets. The group's loans and receivables comprise of trade and other receivables and cash and cash equivalents in the consolidated balance sheet.

### (b) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless the investment matures or management intends to dispose of the investment within 12 months of the end of the reporting period. The fair values of quoted investments are based on current bid prices. If the market for a financial asset is not active (and for unlisted securities), the group establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing model, making maximum use of market inputs and relying as little as possible on entity specific inputs. 052

# **FINANCIAL** STATEMENTS (CONT'D)

### NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Financial assets (cont'd)

### (b) Available-for-sale financial assets (cont'd)

Reclassification

The group may choose to reclassify a non-derivative trading financial asset out of the held for trading category if the financial asset is no longer held for the purpose of selling it in the near term. Financial assets other than loans and receivables are permitted to be reclassified out of the held for trading category only in rare circumstances arising from a single event that is unusual and highly unlikely to recur in the near term. In addition, the group may choose to reclassify financial assets that would meet the definition of loans and receivables out of the held for trading or availablefor-sale categories if the group has the intention and ability to hold these financial assets for the foreseeable future or until maturity at the date of reclassification.

Reclassifications are made at fair value as of the reclassification date. Fair value becomes the new cost or amortised cost as applicable, and no reversals of fair value gains or losses recorded before reclassification date are subsequently made. Effective interest rates for financial assets reclassified to loans and receivables and held-tomaturity categories are determined at the reclassification date. Further increases in estimates of cash flows adjust effective interest rates prospectively.

• Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on the trade-date, the date on which the group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the group has transferred substantially all the risks and rewards of ownership.

When securities classified as available-for-sale are sold, the accumulated fair value adjustments recognised in other comprehensive income are reclassified to profit or loss as gains and losses from investment securities.

Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

Loans and receivables and held-to-maturity investments are subsequently carried at amortised cost using the effective interest method

Available-for-sale financial assets and financial assets at fair value through profit or loss are subsequently carried at fair value. Gains or losses arising from changes in the fair value are recognised as follows:

- for 'financial assets at fair value through profit or loss' in profit or loss within other income or other expenses.
- for available-for-sale financial assets that are monetary securities denominated in a foreign currency – translation differences related to changes in the amortised cost of the security are recognised in profit or loss and other changes in the carrying amount are recognised in other comprehensive income.
- for other monetary and non-monetary securities classified as available-for-sale – in other comprehensive income.

As at 31 December 2015, the Group has taken into account the net asset value of Central Depository and Settlement Co. Ltd as a proxy to determine the fair value of the availablefor-sale investment that it holds in that company. Given that the above financial assets comprises only 1.10% of total assets of the group, the directors do not consider it material to determine the fair value of the investments using a more sophisticated valuation technique in line with requirements of IAS 39.

Dividends on financial assets at fair value through profit or loss and available-for-sale equity instruments are recognised in profit or loss as part of revenue from continuing operations when the group's right to receive payments is established.

Interest income from financial assets at fair value through profit or loss is included in the net gains/(losses). Interest on available-for-sale securities, held-to-maturity investments and loans and receivables calculated using the effective interest method is recognised in the statement of comprehensive income as part of revenue from continuing operations.

### FINANCIAL

STATEMENTS (CONT'D)

### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2015 (CONT'D)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Financial assets (cont'd)

### (b) Available-for-sale financial assets (cont'd)

• Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the consolidated balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the group or the counterparty.

### Impairment of financial assets

• Assets carried at amortised cost

The group assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

Evidence of impairment may include indications that the debtors or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation, and where observable data indicate that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

For loans and receivables, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognised in profit or loss. If a loan or held-to-maturity investment has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract. As a practical expedient, the group may measure impairment on the basis of an instrument's fair value using an observable market price.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor's credit rating), the reversal of the previously recognised impairment loss is recognised in profit or loss.

Assets classified as available-for-sale

If there is objective evidence of impairment for availablefor-sale financial assets, the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss – is removed from equity and recognised in profit or loss.

Impairment losses on equity instruments that were recognised in profit or loss are not reversed through profit or loss in a subsequent period.

If the fair value of a debt instrument classified as availablefor-sale increases in a subsequent period and the increase can be objectively related to an event occurring after the impairment loss was recognised in profit or loss, the impairment loss is reversed through profit or loss.

### Inventories

Inventories consist of ticket rolls and are stated at the lower of cost and net realisable value. Cost is determined on using the first in, first out method. Net realisable value is the estimated selling price in the ordinary course of business.

### Trade receivables

Trade receivables are amounts due from off course betting agents in the ordinary course of business. If collection of the amounts is expected in one year or less, they are classified as current assets. If not, they are presented as non-current assets.

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest rate method, less provision for impairment.



### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2015 (CONT'D)

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. In the consolidated balance sheet, bank overdrafts are shown as a separate line item in current liabilities.

### Share capital

Ordinary shares are classified as 'share capital' in equity. Any premium received over and above the par value of the shares is classified as 'share premium' in equity.

### Trade payables

These amounts represent liabilities for goods and services provided to the group prior to the end of financial year which are unpaid. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period.

Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest rate method.

### Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the statement of comprehensive income over the period of the borrowings using the effective interest method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a pre-payment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

### **Borrowing costs**

General and specific borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

Other borrowing costs are expensed in the period in which they are incurred.

### Current and deferred income tax

The income tax expense for the year is the tax payable on the current period's taxable income based on the applicable income tax rate adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses and includes the Corporate Social Responsibility contribution.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the reporting date. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2015 (CONT'D)

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Current and deferred income tax (cont'd)

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

### **Employee benefits**

The Company has changed its post-employment scheme from defined benefit plan to a defined contribution plan since 01 January 2013. The employees are also entitled to a gratuity payment on retirement under the terms of the Employment Rights Act 2008. Accordingly, the Company has calculated and provided for the gratuity payment in the financial statements.

#### a. Pension obligations

A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. The Company has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. A defined benefit plan is a pension plan that is not a defined contribution plan.

Typically defined benefit plans define an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and compensation.

The liability recognised in the consolidated balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms approximating to the terms of the related obligation. In countries where there is no deep market in such bonds, the market rates on government bonds are used.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included as 'postemployment benefit' in the statement of changes in equity and in the balance sheet.

Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in profit or loss as past service costs.

For defined contribution plans, the Company pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The Company has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2015 (CONT'D)

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### Employee benefits (cont'd)

### b. Other entitlements

The estimated monetary liability for employees' accrued annual leave entitlement at the reporting date is recognised as an expense accrual.

The Group recognises a provision where contractually obliged or where there is past practice that has created a constructive obligation.

c. Termination benefits

Termination benefits are payable when employment is terminated by the Group before the normal retirement age, or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Group recognises termination benefits at the earlier of the following dates: (a) when the Group can no longer withdraw the offer of those benefits; and (b) when the entity recognises costs for a restructuring that is within the scope of IAS 37 and involves the payment of termination benefits. In the case of an offer made to encourage voluntary redundancy, the termination benefits are measured based on the number of employees expected to accept the offer. Benefits falling due more than 12 months after the end of the reporting period are discounted to their present value.

d. Profit-sharing and bonus plans

The Group recognises a liability and an expense for bonuses and profit-sharing, based on a formula that takes into consideration the profit attributable to the Company's shareholders after certain adjustments. The Group recognises a provision where contractually obliged or where there is a past practice that has created a constructive obligation.

### **Revenue recognition**

Revenue is measured at the fair value of the consideration received or receivable in relation to horse racing and football bets. Revenue is recognised to the extent that it is probable that economic benefits will flow to the Group and when specific criteria have been met for each of the Group's activities, as described below. a. Income

Income represents bets struck net of betting dividends paid to customers.

Betting dividends comprise punters' winnings. Unclaimed betting dividends are recognised in the statement of financial position as betting dividends payable under current liabilities. Betting dividends not claimed within 30 (thirty) days for racing and 45 (forty five) days for football from date of declaration are recognised in profit or loss.

Income is measured at fair value of the consideration received or receivable.

b. Interest income

Interest income is recognised using the effective interest method. When a receivable is impaired, the Group reduces the carrying amount to its recoverable amount, being the estimated future cash flow discounted at the original effective interest rate of the instrument, and continues unwinding the discount as interest income. Interest income on impaired loans is recognised using the original effective interest rate.

c. Dividend income

Dividend income is recognised when the right to receive payment is established. This applies even if they are paid out of pre-acquisition profits.

### **Dividend distribution**

Dividend distribution to the Group's shareholders is recognised as a liability in the consolidated financial statements in the period in which the dividends are declared by the Group's Board of directors.

### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2015 (CONT'D)

#### 3. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including experience of future events that are believed to be reasonable under the circumstances.

a. Critical accounting estimates and assumptions

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

### **Pension benefits**

The present value of the pension obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions will impact the carrying amount of pension obligations.

The Group's actuary determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, the group considers the interest rates of government bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related pension obligation.

Other key assumptions for pension obligations are based in part on current market conditions. Additional information is disclosed in Note 22.

### Useful lives of plant and equipment

The Group's management determines the estimated useful lives and related depreciation charges for its plant and equipment which is calculated on the basis of the depreciation rates set out in the accounting policy note on Plant and Equipment, in Note 2. The depreciation rates have been estimated according to the respective plant and equipment's useful lives and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

### 4. FINANCIAL RISK MANAGEMENT

### Financial risk factors

The Group and Company's activities expose it to a variety of financial risks: market risk (including fair value interest rate risk), credit risk and liquidity risk. The Group and Company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

Risk management remains the responsibility of the Board of directors to whom the Audit and Risk committee reports.

- Market risk
- a. Foreign exchange risk

The transactions of the Group and Company are carried out in Mauritian Rupees. Hence, there is no exposure to foreign exchange risk.



### NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D) 4. FINANCIAL RISK MANAGEMENT (CONT'D)

- Market risk (cont'd)
- b. Price risk

The Group is exposed to equity securities price risk because of investment held by the Group and classified on the consolidated balance sheet as available-for-sale. Given that the investment comprises only 1.10% (2014: 0.10%) of the total assets, the impact on equity is not considered significant.

c. Fair value Interest rate risk

The Group and Company's interest rate risk arises from cash at bank and bank overdraft. The Company has no other exposure to interest rate risk. The Group does not use financial instruments to hedge interest rate risk.

Based on the simulations performed, at 31 December 2015, the impact on post-tax profit of 50 basis points increase/ decrease in interest rate would be a maximum decrease/increase of **Rs 6,316** (2014 – Rs 54,817) respectively at company level and **Rs 10,340** (2014: Rs 53,529) at group level.

The directors consider a 50 basis point shift as being reasonable to determine the sensitivity analysis as the changes in the repo rate over the past year has not exceeded a 50 basis point shift.

Credit risk

The Group only accepts bets on a cash basis and is therefore not exposed to credit risk in its core business operation.

The Group is however exposed to trade receivables from off-course agents as the off-course agents have the responsibility to remit the proceeds from betting to the Group on a weekly basis. The amounts presented in the consolidated balance sheet are net of allowances for doubtful receivables estimated by the Group's management based on prior experience and the current economic environment. The Group's management make a monthly analysis of the aged debtors listing for off course agents and determine the appropriate level of specific impairment to be provided for long outstanding trade receivables from agents. The impairment is determined on a case by case basis based on response and follow-ups made with the off-course agents. Note 17 of the financial statements provide a disclosure of the credit risk the group is exposed to at the reporting period.

Credit risk also arises from cash at bank. The Group has no significant concentrations of credit risk as it trades with the most reputable banks and companies in Mauritius. The Group has appropriate risk assessment policies in place. Credit risk is managed by regular monitoring of the credit quality of agents, taking into account their financial position, past experience and other factors. The utilisation of credit limits is regularly monitored. For banks, the group only banks with institutions that are of good repute.

The credit quality of financial assets that is neither past due nor impaired can be assessed by historical information about counterparty default rates as follows:

	GROUP 2015 2014		COMPANY		
			2015	2014	
	<b>Rs 000</b>	Rs 000	Rs 000	Rs 000	
Trade receivables (neither past due nor impaired)					
Counterparties without external credit rating Group 1	-	-	-	-	

### NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D) 4. FINANCIAL RISK MANAGEMENT (CONT'D)

Credit risk (cont'd)

Group 1 refers to existing off course agents with no defaults in the past.

The amount that best represents the Group's maximum exposure to credit risk at 31 December 2015 is the carrying value of the financial assets in the consolidated balance sheet.

No other collateral is held in respect of trade and other receivables as disclosed on consolidated balance sheet. All receivables that are neither past due nor impaired are within their approved credit limits, and no receivables have had their terms renegotiated, and management does not expect any losses from non-performance by these parties.

None of the group's financial assets are either past due or impaired except for the following amounts in trade receivables. The trade receivables which were past due but not impaired relate to a number of independent off course agents for whom there is no history of default even though they settle their debts with the group after their specified credit term. The ageing analysis of these trade receivables is as follows:

	GROUP		COMPANY	
	2015	2014	2015	2014
	Rs 000	Rs 000	Rs 000	Rs 000
Trade receivables (past due but not impaired)				
Past due but not impaired:				
By up to 30 days	1,586	772	1,586	772
Greater than 365 days	1,761	1,761	1,761	1,761
	2015	2014	2015	2014
	Rs 000	Rs 000	<b>Rs 000</b>	Rs 000
Trade receivables individually determined to be impaired				
Greater than 365 days	3,553	3,553	3,553	3,553

The individually impaired receivables mainly relate to off course agents, which are in unexpectedly difficult economic situations.



### NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D) 4. FINANCIAL RISK MANAGEMENT (CONT'D)

#### Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities.

Management monitors rolling forecasts of the group's liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities (Note 28) at all times so, that the group does not breach borrowing limits or covenants where applicable on its borrowing facilities. Such forecasting takes into consideration the group's debt financing plans, covenant compliance and compliance with internal balance sheet ratios/targets.

All the group's financial liabilities comprising of trade and other payables and bank overdrafts have a contractual maturity date of less than one year. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

### Capital management

The group's objectives when managing capital are to safeguard the group's ability to continue as a going concern in order to provide returns for the shareholder's and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the group may adjust the amount of dividends paid to the shareholders, return capital to the shareholders, issue new shares or sell assets to reduce debt.

As the group has no long term external borrowings as at 31 December 2015, the gearing ratio does not apply but when the current year's bank overdraft is taken into account, the group's gearing ratio stands at **nil** (2014: 20.9%) and the company's gearing ratio stands at **nil** (2014: 21.3%).

	GROUP		COMPANY	
	2015	2014	2015	2014
	Rs 000	Rs 000	Rs 000	Rs 000
Bank overdraft (Note 18)	(7,991)	(14,854)	(7,991)	(14,854)
Add: Cash and cash equivalents (Note 18)	10,424	2,259	9,477	1,956
Net cash/debt	2,433	(12,595)	1,486	(12,898)
Total equity	61,480	47,580	60,570	47,676
Total capital	63,913	60,175	62,056	60,574
Gearing ratio	-	20.9%	-	21.3%

### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 4. FINANCIAL RISK MANAGEMENT (CONT'D)

### Fair value estimation

The carrying value of trade and other receivables, cash at bank and in hand, bank overdrafts and trade and other payables are assumed to approximate their fair values.

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Level 1: The fair value of financial instruments traded in active markets (such as publicly traded derivatives, and trading
  and available-for-sale securities) is based on quoted market prices at the end of the reporting period. The quoted
  market price used for financial assets held by the group is the current bid price. These instruments are included in
  level 1.
- Level 2: The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.
- Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. This is the case for unlisted equity securities.

Specific valuation techniques used to value financial instruments include:

- Quoted market prices or dealer quotes for similar instruments
- The fair value of interest rate swaps is calculated as the present value of the estimated future cash flows based on observable yield curves.
- The fair value of forward foreign exchange contracts is determined using forward exchange rates at the balance sheet date
- The fair value of the remaining financial instruments is determined using discounted cash flow analysis.

GROUP AND COMPANY	Level 1	Level 2	Level 3	Total
2015	Rs 000	<b>Rs 000</b>	<b>Rs 000</b>	<b>Rs 000</b>
Assets				
Available-for-sale financial assets	-	-	1,286	1,286
	Level 1	Level 2	Level 3	Total
2014	Rs 000	Rs 000	Rs 000	Rs 000
Assets				
Available-for-sale financial assets		-	100	100

### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 5. FINANCIAL INSTRUMENTS BY CATEGORY

As at 31 December 2015, the Group has taken into account the net asset value of Central Depository and Settlement Co. Ltd as a proxy to determine the fair value of the available-for-sale investment that it holds in that company. Given that the above financial assets comprises only 1.10% of total assets of the group, the directors do not consider it material to determine the fair value of the investments using a more sophisticated valuation technique in line with requirements of IAS 39.

GROUP	Loans and Receivables	Available-for-sale Financial Assets	Total
At 31 December 2015	Rs 000	Rs 000	Rs 000
Assets			
Available-for-sale financial assets	-	1,286	1,286
Trade and other receivables (Note 17)	4,589	-	4,589
Cash and cash equivalents (Note 18)	10,424	-	10,424
Total	15,013	1,286	16,299
		Other Financial Liabilities at Amortised Cost	Total
		Rs 000	Rs 000
Liabilities			
Trade and other payables (Note 24)		41,009	41,009
Bank overdraft (Note 18)		7,991	7,991
Total		49,000	49,000
COMPANY	Loans and Receivables	Available-for-sale Financial Assets	Total
At 31 December 2015	<b>Rs 000</b>	<b>Rs 000</b>	Rs 000
Assets			
Available-for-sale financial assets	-	1,286	1,286
Trade and other receivables (Note 17)	3,771	-	3,771
Cash and cash equivalents (Note 18)	9,477	-	9,477
Total	13,248	1,286	14,534
		Other Financial Liabilities at Amortised Cost	Total
		Rs 000	Rs 000
Liabilities			
Trade and other payables (Note 24)		40,143	40,143
Bank overdraft (Note 18)		7,991	7,991
Total		48,134	48,134

In disclosing trade and other receivables as a financial instrument for the Group and Company, an amount of **Rs 17,573,498** (2014: Rs 6,096,536) representing prepayments, has been excluded.

### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 5. FINANCIAL INSTRUMENTS BY CATEGORY (CONT'D)

GROUP	Loans and Receivables	Available-for- sale Financial Assets at Amortised Cost	Total
At 31 December 2014	Rs 000	Rs 000	Rs 000
Assets			
Available-for-sale financial assets	-	100	100
Trade and other receivables (Note 17)	2,533	-	2,533
Cash and cash equivalents (Note 18)	2,259	-	2,259
Total	4,792	100	4,892
		Other Financial Liabilities at Amortised Cost	Total
		Rs 000	<b>Rs 000</b>
Liabilities			
Trade and other payables (Note 24)		32,565	32,565
Bank overdraft (Note 18)		14,854	14,854
Total		47,419	47,419

COMPANY	Loans and Receivables	Available-for- sale Financial Assets at Amortised Cost	Total
At 31 December 2014	<b>Rs 000</b>	Rs 000	Rs 000
Assets			
Available-for-sale financial assets	-	100	100
Trade and other receivables (Note 17)	2,533	-	2,533
Cash and cash equivalents (Note 18)	1,956	-	1,956
Total	4,489	100	4,589
		Other Financial Liabilities at Amortised Cost	Total
		Rs 000	Rs 000
Liabilities			
Trade and other payables (Note 24)		32,278	32,278
Bank overdraft (Note 18)		14,854	14,854
Total		47,132	47,132

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### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 6. SEGMENT INFORMATION

Management has determined the operating segments based on the reports reviewed by the Board of Directors that are used to make strategic decisions.

The Board of Directors considers the business from a product perspective, whereby distinction can be made between betting on horse racing and betting on foreign football even if both income streams uses the same mainframe system and share the same workforce as one cash generating unit.

Over and above betting on horse racing, another operating segment, betting on foreign football, was introduced in June 2008. It is classified as a reportable segment since it satisfies the quantitative thresholds of IFRS 8 (paragraph 13).

Betting on foreign football segment's reported income is more than 10% of the total income; reported profit is greater than 10% of the combined reported profit; and assets are greater than 10% of the combined assets of the two operating segments of the company.

During the year 2014, ASL has incorporated a subsidiary called 'Megawin' to operate foreign football betting on the African continent. Megawin has not been classified as a new reporting segment since it does not satisfy the quantitative thresholds of IFRS 8. No segmental information was disclosed for Megawin as it is not material to the Group.

The reportable operating segments derived their income primarily from betting by punters on course, off course and through the telephone.

The Board of Directors assesses the financial performance of the operating segments based on Earnings before Interest, Tax, Depreciation and Amortisation (EBITDA).

The segment information provided to the Board of directors for the reportable segments of the Company for the year ended 31 December 2015 is as follows:

	Horse Racing	Foreign Football	Total
	Rs 000	Rs 000	<b>Rs 000</b>
Income	216,610	92,369	308,979
Earnings before Interest, Tax, Depreciation and Amortisation (EBITDA)	25,996	10,075	36,071
Depreciation	4,494	1,718	6,212
Income tax	4,166	1,593	5,759
Total assets	90,197	34,497	124,694
Additions to non- current assets (other than financial instruments			
and deferred income tax assets)	4,069	1,556	5,625
Total liabilities	46,384	17,740	64,124

### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 6. SEGMENT INFORMATION (CONT'D)

The segment information provided to the Board of directors for the reportable segments of the company for the year ended 31 December 2014 is as follows:

	Horse Racing	Foreign Football	Total
	Rs 000	Rs 000	Rs 000
Income (Restated)	251,287	92,516	343,803
Earnings before Interest, Tax, Depreciation and Amortisation (EBITDA)	15,519	10,880	26,399
Depreciation	5,509	1,836	7,345
Income tax	1,679	559	2,238
Total assets	78,807	26,269	105,076
Additions to non- current assets			
(other than financial instruments and deferred income tax assets)	8,336	2,779	11,115
Total liabilities	43,050	14,350	57,400

Income is the actual income of the reportable segments. Except for directly attributable expenses, all other segmental information are apportioned to betting on horse racing and foreign football using a ratio which, in the directors' view, reflect a fair estimation of the costs associated with the two segments.

A reconciliation of EBITDA to profit before taxation is provided as follows:

	COM	PANY
	2015	2014
	<b>Rs 000</b>	Rs 000
EBITDA	36,071	26,399
Depreciation	(6,212)	(7,345)
Finance income –net	(1,147)	(1,273)
Profit before taxation	28,712	17,781

#### 7. INCOME

		DUP ated	COMPANY Restated		
	<b>2015</b> 2014		2015	2014	
	Rs 000	Rs 000	Rs 000	Rs 000	
Betting income Bets struck net of betting dividends paid, refunds and rebates					
- Mauritius – totalisator	216,610	251,287	216,610	251,287	
<ul> <li>Mauritius – fixed odds</li> </ul>	96,820	93,522	92,369	92,516	
	313,430	344,809	308,979	343,803	

### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2015 (CONT'D)

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	GRO	GROUP		PANY
	2015	2014	2015	2014
Operating profit is stated after charging/(crediting):	Rs 000	Rs 000	<b>Rs 000</b>	Rs 000
Depreciation of plant and equipment (Note 13)	6,434	7,403	6,212	7,345
Profit on disposal of plant and equipment	(3)	(1,406)	(3)	(1,406)
Impairment of trade receivables(Note 17)	-	(261)	-	(261)
Commission to off-course agents	24,178	25,739	21,309	25,090
Repairs and maintenance	3,452	3,312	3,449	3,299
Licences and municipality taxes	8,897	9,074	8,897	9,074
Staff cost (Note 9)	31,602	31,349	31,602	31,349
Auditor's remuneration				
– audit services	765	750	765	750
– non-audit services	102	98	87	98

### 9. STAFF COST

	GROUP		COMPANY		
	2015	2014	2015	2014	
	Rs 000	Rs 000	Rs 000	Rs 000	
Wages and salaries	26,285	26,080	26,285	26,080	
National pension fund contribution	882	777	882	777	
Net post-employment benefit charge	1,272	824	1,272	824	
Transport costs	1,921	2,093	1,921	2,093	
Staff welfare and other costs	1,242	1,575	1,242	1,575	
	31,602	31,349	31,602	31,349	

### **10. FINANCE (COST)/INCOME**

	GROUP		COMPANY		
	2015	2014	2015	2014	
Finance Income	Rs 000	Rs 000	Rs 000	Rs 000	
Interest income from bank	100	43	100	43	
Dividend income	209	161	209	161	
	309	204	309	204	
Finance Cost					
Interest expense	(1,472)	(1,490)	(1,456)	(1,477)	
Finance cost – net	(1,163)	(1,286)	(1,147)	(1,273)	

### NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D) 11. TAXATION

The Company is liable to income tax on its profits, as adjusted for income tax purposes, at the rate of **17%** (2014 – 17%). The 17% tax rate consists of 15% corporate income tax and 2% Corporate Social Responsibility.

	GROUP		СОМ	PANY
	2015	2014	2015	2014
	Rs 000	Rs 000	Rs 000	Rs 000
Income tax expense:				
Current income tax based on the profit for the year as adjusted				
for tax purposes at 17.0% (2014 – 17.0%)	4,799	2,830	4,799	2,878
Under/(over) provision in previous year	868	(372)	868	(372)
Deferred income tax (Note 23)	92	(268)	92	(268)
	5,759	2,190	5,759	2,238
Current income tax asset/(liabilities):				
At 01 January	1,801	(5,097)	1,753	(5,097)
Paid during the year (including CSR contributions)	1,693	9,356	1,693	9,356
(Under)/over provision in previous year	(868)	372	(868)	372
Charge for the year	(4,799)	(2,830)	(4,799)	(2,878)
At 31 December	(2,173)	1,801	(2,221)	1,753

The current income tax liability of the group of **Rs 2,173,000** (company: Rs 2,221,000) comprises tax liability - Rs 3,107,000 (company: Rs 3,107,000) and asset of Rs 934,000 (company: Rs 886,000). The current tax asset has been recognised separately since this is a refund from the MRA which cannot be offset by the company as per IAS 12.

The reconciliation between the actual income tax rate of **19.41%** for the group (2014 - 13.84%) and **20.06%** for the company (2014 - 14.01%) and the applicable rate of **17.00%** (2014 - 17.00%) is as follows:

	GR	GROUP		PANY
	2015	2014	2015	2014
(As a percentage of profit before tax)	%	%	%	%
Applicable income tax rate Effect of:	17.00	17.00	17.00	17.00
Non – allowable expenses	0.20	0.56	0.20	0.51
Non-taxable income	(0.12)	(1.00)	(0.12)	(0.94)
(Over)/under provision of income tax in previous year	2.92	(2.23)	3.02	(2.09)
(Over)/under provision of deferred tax in previous year	(0.04)	(2.01)	(0.04)	(1.89)
Other permanent differences	-	1.52	-	1.42
Deferred tax asset not recognised	(0.55)	-	-	-
Actual income tax rate	19.41	13.84	20.06	14.01



### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 12. EARNINGS PER SHARE

Earnings per share of **Rs 6.76** (2014: Rs 4.11) and **Rs 6.49** (2014: Rs 4.40) for the group and company is calculated on the profit after taxation of **Rs 23,911,000** (2014 – Rs 14,515,000) and **Rs 22,953,000** (2014 – Rs 15,543,000) respectively and on **3,535,000** issued ordinary shares outstanding during the two years under review. The group has no dilutive potential ordinary shares as at reporting date.

### **13. PLANT AND EQUIPMENT**

GROUP	Equipment	Teletote	Off-course Equipment	Electrical Installation and Equipment	and	Motor Vehicles	Total
	Rs 000	Rs 000	<b>Rs 000</b>	Rs 000	Rs 000	Rs 000	Rs 000
Cost:							
At 01 January 2014	47,779	20,155	3,811	5,917	12,307	5,811	95,780
Additions	1,402	4,439	-	362	4,658	977	11,838
Disposal	-	-	-	-	-	(2,543)	(2,543)
At 31 December 2014	49,181	24,594	3,811	6,279	16,965	4,245	105,075
Additions	1,352	134	-	383	4,296	-	6,165
Disposal	(86)	-	-	-	-	-	(86)
At 31 December 2015	50,447	24,728	3,811	6,662	21,261	4,245	111,154
Accumulated depreciation:							
At 01 January 2014	41,575	19,087	3,811	4,582	11,577	1,398	82,030
Charge for the year	2,990	1,219	-	631	1,111	1,452	7,403
Disposal		-	-	-	-	(2,522)	(2,522)
At 31 December 2014	44,565	20,306	3,811	5,213	12,688	328	86,911
Charge for the year	1,672	1,126	-	571	1,747	1,318	6,434
Disposal	(3)	-	-	-	-	-	(3)
At 31 December 2015	46,234	21,432	3,811	5,784	14,435	1,646	93,342
Net book amount:							
At 31 December 2015	4,213	3,296	-	878	6,826	2,599	17,812
At 31 December 2014	4,616	4,288	-	1,066	4,277	3,917	18,164

### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 13. PLANT AND EQUIPMENT (CONT'D)

COMPANY	Equipment	Teletote	Off-course Equipment	Electrical Installation and Equipment	and	Motor Vehicles	Total
	Rs 000	Rs 000	Rs 000	Rs 000	Rs 000	Rs 000	Rs 000
Cost:							
At 01 January 2014	47,779	20,155	3,811	5,917	12,307	5,811	95,780
Additions	678	4,439	-	363	4,658	977	11,115
Disposal	-	-	-	-	-	(2,543)	(2,543)
At 31 December 2014	48,457	24,594	3,811	6,280	16,965	4,245	104,352
Additions	812	134	-	383	4,296	-	5,625
Disposal	(86)	-	-	-	-	-	(86)
At 31 December 2015	49,183	24,728	3,811	6,663	21,261	4,245	109,891
Accumulated depreciation:							
At 01 January 2014	41,575	19,087	3,811	4,582	11,577	1,398	82,030
Charge for the year	2,932	1,219	-	631	1,111	1,452	7,345
Disposal	-	-	-	-	-	(2,522)	(2,522)
At 31 December 2014	44,507	20,306	3,811	5,213	12,688	328	86,853
Charge for the year	1,450	1,126	-	571	1,747	1,318	6,212
Disposal	(3)	-	-	-	-	-	(3)
At 31 December 2015	45,954	21,432	3,811	5,784	14,435	1,646	93,062
Net book amount:							
At 31 December 2015	3,229	3,296	-	879	6,826	2,599	16,829
At 31 December 2014	3,950	4,288	-	1,067	4,277	3,917	17,499

### 14. GOODWILL

	GROUP		COMPANY		
	2015	2014	2015	2014	
	Rs 000	Rs 000	Rs 000	Rs 000	
At 01 January and 31 December	73,514	73,514	73,514	73,514	

Automatic Systems Ltd. ('ASL'), amalgamated 100% shareholding of HH Management Limited ('HHM') effective from 01 January 2011 pursuant to a share purchase agreement entered into between ASL and the shareholders of HHM.

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# **FINANCIAL** STATEMENTS (CONT'D)

### NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D) 14. GOODWILL (CONT'D)

The amalgamation of HHM fell within the scope of IFRS 3, 'Business Combinations' and the acquisition method of accounting was applied. The goodwill resulting from the amalgamation of HHM represents the excess of the aggregate amount of the consideration transferred and the fair value of non-controlling interest over the net identifiable assets and liabilities acquired as well as contingent liabilities assumed.

The directors have identified the skilled workforce of HHM which cannot be recognised separately as intangible assets as being the major element of goodwill arising on the acquisition of HHM.

The directors have assessed that there is no impairment of goodwill during the year (2014 - NIL).

Goodwill does not generate cash flows independently from other assets or groups of assets and so the recoverable amount of goodwill as an individual asset cannot be determined. However, goodwill often contributes to the cash flows of CGUs. Therefore, goodwill acquired in a business combination must be allocated from the acquisition date to each of the acquirer's CGUs or groups of CGUs that are expected to benefit from the business combination.

The combined entity (i.e., the Company and HHM) has the following characteristics:

- i. it operates a main frame system based on which both horse racing and football bettings take place;
- ii. there are terminals (points of sale) all over the island but which are not able to operate independently of the main frame; and
- iii. skilled workforce are required to operate the system.

Identification of CGUs involves judgement. Based on the above, management are not able to identify any single asset or sub-group of assets that will generate cash inflows from external parties largely independently from other assets or groups of assets. Therefore there is only one CGU (in occurrence ASL) comprising all equipment of the merged entity to which goodwill will be allocated and tested.

### Impairment tests for goodwill

Management reviews the business performance based on operating segments. Goodwill is monitored by management at the cash generating unit (CGU) level. It has identified both the horse racing and football betting operating segments of the entity as being one CGU as elaborated above. Goodwill is allocated and tested annually for impairment based on the CGU level.

The recoverable amount of the CGU, in occurrence ASL, has been determined based on fair value less cost to sell calculation as the Company is quoted on the Stock Exchange of Mauritius and for which there is a quoted price for the equity shares of the Company.

As at 31 December 2015, the equity of the Company has a fair value of **MUR 123,725,000** (2014: 318,150,000) based on the closing share price of **MUR 35.00** (2014: MUR 90.00) per share traded on the Stock Exchange of Mauritius.

The cost to sell of the shares of the Company is brokerage fees of 0.9% claimed by investment dealers on the value of shares being sold amounting to a total of **MUR 1,113,525** (2014: MUR 2,863,350).

In light of the above assessment performed by management, there is no impairment of goodwill based on fact that the fair value less cost to sell of the equity shares of the company of **MUR 122,611,475** exceeds the carrying amount of net assets as at 31 December 2015 (2014: NIL)

## Sensitivity of the recoverable amount of the CGU

The recoverable amount of the CGU is most sensitive to the quoted share price of the Company. As such, as at 31 December 2015, if the quoted share price of the Company falls by Rs 17.85 per share (i.e falls to Rs 17.15 per share); the recoverable amount of the CGU will equal to the carrying amount of the net assets of the Company.

#### NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D) 15. INVESTMENT IN SUBSIDIARY

	СО	MPANY
	2015	2014
	Rs 000	Rs 000
Cost:		
Balance at beginning of the year	1,020	-
Additions	-	1,020
		1.000
Balance at end of the year	1,020	1,020

(i) Details of the Group's direct subsidiary are as follows:

Name of Subsidiary	Cost 2015	Cost 2014	Country of Incorporation	% Holding	Principal Activity
	<b>Rs 000</b>	Rs 000			
Megawin Ltd	2,000	2,000	Mauritius	51%	Sports betting

<sup>(</sup>i) The above shares are ordinary shares and denominated in MUR.

- (ii) Megawin Ltd was incorporated as a subsidiary on the 03 March 2014. As such, no assets and liabilities were acquired and no goodwill arises in relation to this transaction.
- (iii) All subsidiary undertakings are included in the consolidation. The proportion of voting rights in the subsidiary undertakings held directly by the parent does not differ from the proportion of ordinary shares held.
- (iv) On the 05 November 2015, Megawin Ltd incorporated an associate, Megawin Investments Limited at 49% holding in Zambia with sports betting as principal activity. The company was dormant at 31 December 2015.

#### **16. AVAILABLE-FOR-SALE FINANCIAL ASSETS**

	GROUP		COMPANY	
	2015	2014	2015	2014
	<b>Rs 000</b>	Rs 000	<b>Rs 000</b>	Rs 000
At 01 January	100	100	100	100
Fair value of available-for-sale investment	1,186	-	1,186	-
	1,286	100	1,286	100

The investment in unquoted shares consists of 1,000 ordinary shares of Rs 100 each in Central Depository and Settlement Co. Ltd.

All available-for-sale financial assets is denominated in Mauritian Rupee (Rs). None of these financial assets is either past due or impaired.

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# **FINANCIAL** STATEMENTS (CONT'D)

#### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 17. TRADE AND OTHER RECEIVABLES

	GRO	OUP	COMPANY	
	2015	2014	2015	2014
	Rs 000	Rs 000	Rs 000	Rs 000
Trade receivables	6,900	6,086	6,900	6,086
Less: Provision for impairment of trade receivables	(3,553)	(3,553)	(3,553)	(3,553)
	3,347	2,533	3,347	2,533
Prepayments	17,573	6,097	17,573	6,096
Other debtors	1,242	719	424	477
	22,162	9,349	21,344	9,106
Less non-current portion: Trade receivables	(1,761)	(1,761)	(1,761)	(1,761)
	20,401	7,588	19,583	7,345

- (i) **Rs 1,761,000** (2014: Rs 1,761,000) has not moved since last year and is classified as non-current assets since collection is expected after one year or more.
- (ii) Included within trade and other receivables is an amount of **Rs 7,894,811** (2014: Rs 8,956,784) representing amounts receivable from six off course agents. This amount is set off against the amount payable to Societe du Nouveau Moulin L'Inite as the Company intends to realise the asset and settle the liability simultaneously further to the acquisition of HHM by the Company.

The fair value of trade and other receivables approximate their carrying amounts as the effect of discounting is not significant.

As of 31 December 2015, trade receivables of **Rs 3,346,852** (2014: **Rs 2,532,701**) were past due but not impaired. These relate to a number of independent agents for whom there is no recent history of default. The ageing of these trade receivables is as follows:

	GR	GROUP		ROUP COMPANY		PANY
	2015	2014	2015	2014		
	Rs 000	Rs 000	Rs 000	Rs 000		
Up to 30 days	1,586	772	1,586	772		
Greater than 365 days	1,761	1,761	1,761	1,761		
	3,347	2,533	3,347	2,533		

#### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 17. TRADE AND OTHER RECEIVABLES (CONT'D)

As of 31 December 2015, trade receivables of **Rs 5,313,320** (2014: Rs 5,313,320) were past due for more than 365 days and impaired for an amount of **Rs 3,552,583** at 31 December 2015 (2014: Rs 3,552,583). An amount of **Rs 1,760,737** is past due for more than 365 days but not impaired at 31 December 2015 (2014: 1,760,737).

The carrying amounts of the group's trade and other receivables are denominated in Mauritian Rupees ('Rs').

The other classes within trade and other receivables do not contain impaired assets.

Movements on the group's provision for impairment of trade receivables are as follows:

	GROUP		COMPANY	
	2015	2014	2015	2014
	Rs 000	Rs 000	Rs 000	Rs 000
At 01 January	3,553	3,292	3,553	3,292
Provision for receivables impairment	-	261	-	261
At 31 December	3,553	3,553	3,553	3,553

The maximum exposure to credit risk at the reporting date is the carrying value of each class of receivable mentioned above. The group does not hold any collateral as security.

#### **18. CASH AND CASH EQUIVALENTS**

Cash and cash equivalents include the following for the purposes of the statement of cash flows:

	GROUP		СОМ	PANY
	2015	2014	2015	2014
	Rs 000	Rs 000	Rs 000	Rs 000
Cash at bank	10,424	2,259	9,477	1,956
Bank overdraft	(7,991)	(14,854)	(7,991)	(14,854)
Cash and cash equivalents as disclosed in				
the statement of cash flows	2,433	(12,595)	1,486	(12,898)

The bank overdraft facilities of the company are secured by a floating charge on all the assets of the company (Refer to Note 28)



### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 19. INVENTORIES

	GROUP		СОМ	PANY
	2015	2013	2015	2014
	Rs 000	Rs 000	Rs 000	Rs 000
Ticket rolls	338	128	338	128

The net movement in inventories included as expense amounted to **Rs 17,820** (2013: Rs 41,840).

#### **20. SHARE CAPITAL**

	GROUP		СОМ	PANY
	2015	2014	2015	2014
	Number	Number	Rs 000	Rs 000
<i>Authorised:</i> Ordinary shares of Rs 7 each	5,000,000	5,000,000	35,000	35,000
Issued and fully paid:				
Ordinary shares of Rs 7 each	3,535,000	3,535,000	24,745	24,745

#### **21. SHARE PREMIUM**

A share premium arises when the value of the consideration received for the issue of shares exceeds the nominal value of the shares issued. The share premium account is regarded as permanent capital of the Company and only certain expenses of a capital nature may be set-off against it, namely:

- (i) the preliminary expenses of the Company; or
- (ii) the expenses of, or the commission paid on, the creation or issue of any shares.

The share premium account may also be applied:

- (i) in paying up shares of the Company to be issued to shareholders of the Company as fully paid shares;
- (ii) to reflect the decrease in the share premium account arising from shares acquired or *redeemed*.

#### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 22. POST-EMPLOYMENT BENEFITS

Following the closure of the defined benefit scheme as at 01 January 2013; all active employees were transferred to a defined contribution scheme. As such, there are no retirement benefit obligations in respect of the active members. Any gains arising from the change in the pension promise of employees have been disclosed under the 'Effects of curtailment/ settlement' item in profit or loss. The liabilities also include provision for retirement gratuities payable under the Employment Rights Act. The latter provides for a lump sum at retirement based on final salary and years of service. As the employees are members of a defined contribution plan, half of any lump sum and 5 years of pension (relating to employer's share of contributions only) payable from the pension fund have been offset from the retirement gratuities.

#### **Pension benefits**

The amounts recognised in the consolidated balance sheet are determined as follows:

	2015	2014
Group and Company	Rs 000	Rs 000
At 01 January		
As previously reported	(1,274)	(2,568)
Total expense as below	(116)	(196)
Actuarial (losses)/ gains recognised in OCI	(771)	1,490
At 31 December	(2,161)	(1,274)

The amounts recognised in profit or loss are as follows:

	2015	2014
	Rs 000	Rs 000
Service cost	24	16
Net Interest cost	92	180
Net pension cost	116	196

The actual return on plan assets amounted Rs 8,688 for the year ended 31 December 2015 (2014: Rs 7,406).

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# **FINANCIAL** STATEMENTS (CONT'D)

#### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 22. POST-EMPLOYMENT BENEFITS (CONT'D)

The movement in present value of funded obligations is as follows:

	2015	2014
	Rs 000	Rs 000
01 January	(1,408)	(2,695)
urrent service cost	(24)	(15)
terest cost	(98)	(188)
tuarial (gains)/losses	(774)	1,490
enefits paid	59	-
t 31 December	(2,245)	(1,408)

#### The movement in fair value of plan assets is as follows:

At 01 January	134	127
Interest Income	6	9
Actuarial (losses)/gains	3	(2)
Benefits paid	(59)	-
At 31 December	84	134

Plan assets are comprised as follows:

	2015	2015	2014	2014
	Rs 000	%	Rs 000	%
Government of Mauritius bonds	34	41	65	49
Mortgage Loans	12	14	20	15
Local Deposits	24	29	34	25
Cash equivalents	7	8	7	5
Foreign Deposits	2	2	8	6
Secured Notes	2	2	-	-
Treasury Bills	3	4	-	-
Total market value of assets	84	100	134	100

#### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 22. POST-EMPLOYMENT BENEFITS (CONT'D)

The assets of the plan are invested in Anglo Mauritius' deposit administration fund. The latter is expected to produce a smooth progression of return from one year to the next. The breakdown of the assets above corresponds to a notional allocation of the underlying investments based on the long term strategy of the fund.

As the fund is expected to produce a smooth return, a fairly reasonable indication of future returns can be obtained by looking at historical ones. Therefore, the long term expected return on asset assumption has been based on historical performance of the fund.

In terms of individual expected returns, the expected return on equities has been based on an equity risk premium above a risk free rate. The risk free rate has been measured in accordance to the yields on government bonds at the measurement date.

The fixed interest portfolio includes government bonds, debentures, mortgages and cash. The expected return for this asset class has been based on yields of government bonds at the measurement date.

The principal actuarial assumptions used were as follows:

	2015	2014
	%	%
Discount rate	7.0	7.0
Expected rate of return on plan assets	4.0	7.0
Future long-term salary increase	5.0	5.0
Future guaranteed pension increase	0.0	0.0
Post retirement mortality tables	a(90)	a(90)



### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 22. POST-EMPLOYMENT BENEFITS (CONT'D)

#### Plan assets

None of the plan assets are invested in shares of the Company or in property used by the Company.

	2015	2014
Balance (deficit)/surplus	<b>Rs 000</b>	Rs 000
At 31 December:		
Present value of defined benefit obligations	(2,245)	(1,408)
Fair value of plan assets	84	134
Deficit	(2,161)	(1,274)

The Company has not made any contribution to the pension scheme for the year ending 31 December 2015 (2014: nil).

	2011	2012	2013	2014	2015
	Rs 000	Rs 000	Rs 000	Rs 000	Rs 000
Defined benefit obligations	(11,860)	(10,394)	(2,695)	(1,408)	(2,245)
Plan assets	7,125	7,504	127	134	84
Deficit	(3,130)	-	(76)	(1,274)	(2,161)
Experience gains/(loss) on plan liabilities	-	-	-	1,491	(774)
Experience (loss) on plan assets	(228)	-	(5)	(2)	3

#### Sensitivity analysis

	2015	2014
	Rs 000	Rs 000
Decrease in Defined Benefit Obligation due to 1% increase in discount rate	656	413
Increase in Defined Benefit Obligation due to 1% increase in future long-term salary assumption	866	619
Increase in Defined Benefit Obligation due to 1% decrease in discount rate	885	646
Decrease in Defined Benefit Obligation due to 1% decrease in future long-term salary assumption	646	395

The sensitivity analyses above have been determined based on reasonable possible changes of the discount rate or salary increase rate occurring at the end of the reporting period if all other assumptions remained unchanged.

#### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 22. POST-EMPLOYMENT BENEFITS (CONT'D)

#### Risks associates with the plan

The pension plan has been converted to a defined contribution plan, thus eliminating the risks inherent in a defined benefit plan in respect of active members. There are a few deferred members with defined benefit pension but the liabilities are not significant.

The bulk of the liabilities that we are valuing relates to the active employees who are entitled to retirement gratuities payable under the Employment Rights Act (ERA). The latter provides for a lump sum at retirement based on final salary and years of service. As the employees are members of a defined contribution plan, half of any lump sum and 5 years of pension (relating to Employer's share of contributions only) payable from the pension fund have been offset from the retirement gratuities.

As such, the risks associated to such liabilities are:

Interest rate risk: If the Bond interest rate decreases, the liabilities would be calculated using a lower discount rate, and would therefore increase.

Investment risk: Should the returns on the assets of the plan be lower than the discount rate, the defined contribution pot will be lower this resulting in a smaller offset.

Salary risk: If salary increases are higher than assumed in our basis, the liabilities would increase giving rise to actuarial losses.

#### **23. DEFERRED TAX LIABILITIES**

	GROUP		COMPANY	
	2015	2014	2015	2014
	<b>Rs 000</b>	Rs 000	Rs 000	Rs 000
At 01 January 2015	156	171	156	171
(Over)/under provision in previous year	(13)	(336)	(13)	(336)
Profit or loss charge/(credit)	105	68	105	68
Deferred income tax (Note 11)	92	(268)	92	(268)
Tax charge relating to re-measurements of post- employment benefits	(131)	253	(131)	253
At 31 December 2015	117	156	117	156



#### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 23. DEFERRED TAX LIABILITIES (CONT'D)

Deferred tax assets and liabilities and deferred tax (credit)/charge in the statement of comprehensive income are attributable to the following items:

GROUP & COMPANY	At 01 January 2015	(Over)/ Under Provision in Prior Year	Charge/ (Credit) to Income Statement	Credit to Other Comprehensive Income	At 31 December 2015
	Rs 000	Rs 000	<b>Rs 000</b>	Rs 000	Rs 000
Accelerated capital allowances	1,086	(121)	124	-	1,089
Provision for bad debts	(713)	108	-	-	(605)
Retirement benefit obligations	(217)	-	(19)	(131)	(367)
	156	(13)	105	(131)	117

	At 01 January 2014	(Over)/ Under Provision in Prior Year	Charge/ (Credit) to Income Statement	Credit to Other Comprehensive Income	At 31 December 2014
	Rs 000	Rs 000	Rs 000	Rs 000	Rs 000
Accelerated capital allowances	778	53	255	-	1,086
Provision for bad debts	(559)	-	(154)	-	(713)
Retirement benefit obligations	(48)	(389)	(33)	253	(217)
	171	(336)	68	253	156

#### 24. TRADE AND OTHER PAYABLES

	GROUP		COMPANY	
	2015	2014	2015	2014
	Rs 000	Rs 000	Rs 000	Rs 000
Trade payables	3,707	2,270	3,707	2,270
Accruals	30,131	23,775	29,264	23,488
Other payables	422	644	422	644
Sports betting	1,184	339	1,184	339
Teletote deposits	4,313	4,292	4,314	4,292
Unclaimed dividends declared in prior years	1,252	1,245	1,252	1,245
	41,009	32,565	40,143	32,278

### NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D) 25. DIVIDENDS

	GROUP		COMPANY	
	2015	2014	2015	2014
	Rs 000	Rs 000	Rs 000	Rs 000
Dividend payable				
At 01 January	8,838	10,605	8,838	10,605
Declared during the year - <b>Rs 3</b> (2014 – Rs 2.5) per Share	10,605	8,838	10,605	8,838
Paid during the year - <b>Rs 2.5</b> (2014 – Rs 7.0) per share	(8,838)	(10,605)	(8,838)	(10,605)
At 31 December 2015	10,605	8,838	10,605	8,838

#### **26. CONTINGENT LIABILITIES**

#### Tax claim from the Mauritius Revenue Authority

On the 24<sup>th</sup> December 2014, the Mauritius Revenue Authority ("MRA") informed the company that discrepancies have been noted in the tax computation relating to "All for All" bets. The MRA is claiming total tax due amounting to Rs 21,571,308 inclusive of penalty and interest payable by the company in respect of race meeting No. 1 of Racing Season 2012 to race meeting No. 43 of Racing Season 2014. Over and above the assessment done in December 2014, another assessment has been done on 4th June 2015 pursuant to which, an additional amount of Rs 4,188,453 inclusive of penalty and interest in respect of racing seasons 2012, 2013 and 2014 has been claimed. Thus, as at 31 December 2015, the MRA is claiming total tax due amounting to Rs 25,759,761. The Company has disclaimed the liability. No provision in relation to this claim has been recognised in these consolidated financial statements, as legal advice indicates that it is possible but not probable that a significant liability will arise.

#### Bank Guarantee

At 31 December 2015, there were contingent liabilities in respect of bank guarantees given to the Gambling Regulatory Authority from which it is anticipated that no material liabilities shall arise. At 31 December 2015, the bank guarantees having a maturity date of 31 December 2049 amounted to **Rs 2,500,000** (2014: Rs 2,500,000).



#### **NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D)** 27. RELATED PARTY TRANSACTIONS

#### (a) Key management compensation

Key management includes directors (executive and non-executive), members of the Executive Committee and the Company Secretary. The compensation paid or payable to key management for employee services is shown below:

	GR	GROUP		PANY
	2015	2014	2015	2014
	Rs 000	Rs 000	<b>Rs 000</b>	Rs 000
Salaries and other short term employee benefits	7,260	6,437	7,260	6,437
Post-employment benefits	371	191	371	191
Total	7,631	6,628	7,631	6,628

#### (b) Transactions with related parties

	GROUP		COMPANY	
	2015	2014	2015	2014
	Rs 000	Rs 000	<b>Rs 000</b>	Rs 000
Purchase of goods:				
Entity controlled by key management personnel (i)	-	173	-	173
Purchase of services:				
Entity controlled by key management personnel (i)	434	474	434	474
Total	434	647	434	647

(i) As at 31 December 2015, services have been bought from entities controlled by key management personnel namely Mr. Jean Hardy and Mr. Hervé Henry, who are both executive and non-executive director of the reporting entity respectively.

#### (c) Year end balances arising from related party transactions

Societe du Nouveau Moulin L'Inite is considered to be a related party to ASL since the two companies have two common key management personnel.

At 31 December 2015, an amount of **Rs 7,894,811** (2014: Rs 8,956,784) representing amounts receivable from six off course agents is included in Trade and Other receivables. This amount is set off against the amount payable to Societe du Nouveau Moulin L'Inite as the Company intends to realise the asset and settle the liability simultaneously further to the acquisition of HHM by the Company.

During the year no transactions have occurred between ASL and Societe du Nouveau Moulin L'Inite.

#### NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2015 (CONT'D) 28. BANK FACILITIES

The company has floating rate borrowing facilities of **Rs 44 m** (2014: Rs 45 m). The facilities are subject to review on a regular basis. The bank overdraft facilities of the Company are secured by a floating charge on all the assets of the Company. The applicable interest rate on the overdraft facilities is **7.50%** per annum (2014: 7.50%).

The Company has drawn Rs 7,990,543 (2014: Rs 14,854,057) of the above mentioned facility at 31 December 2015.

#### **29. CAPITAL COMMITMENTS**

The group does not have any capital expenditure contracted for at the end of the reporting period but not yet incurred.

#### **30. RESTATEMENT**

The face of the Comprehensive Income has been amended to align itself with Industry standards whereby the Revenue and Cost of Sales line items have been removed. As per Industry Standards and IFRS guidance income from bets should be disclosed net of punters winnings. Therefore as per note below - the punters winnings which were included in Cost of Sales in the prior year presentation has now been set off against the gross revenue to be disclosed as Income in the new presentation. Furthermore the Government taxes and duties which formed part of the Cost of Sales has now been disclosed with more prominence on the face of the Statement of Comprehensive Income:

New Presentation	GROUP	COMPANY	Prior Year Presentation	
	2014	2014		
	Rs 000	Rs 000		
	1,245,911	1,244,905	Revenue	
	(909,543)	(909,543)	Payments to winners (Cost of Sales)	
	8,441	8,441	Pools c/fwd (Cost of Sales)	
Income	344,809	343,803	-	
	(26,208)	(26,208)	Betting duty (Cost of Sales)	
	(122,961)	(122,961)	Government tax (Cost of Sales)	
Government taxes & duties	(149,169)	(149,169)	-	
Payments to the National Solidarity Fund	(13,726)	(13,726)	Payments to the National Solidarity Fund (Cost of Sales)	
Net Income	181,914	180,908		



# **NOTICE TO** SHAREHOLDERS

Notice is hereby given that the Annual Meeting of Automatic Systems Ltd ('the Company') will be held at the Mauritius Turf Club, Port Louis, on Tuesday 31 May 2016 at 14 00hrs to transact the following business as ordinary business:

- 1. To consider the Annual Report 2015 of the Company.
- 2. To consider and adopt the audited financial statements of the Company for the year ended 31 December 2015.
- 3. To receive the report of PriceWaterhouseCoopers, the auditors of the Company.
- 4-12. To re-elect the following persons who, conformably to the Company's constitution, retire from office at the present meeting, to hold office as Directors of the Company until the next Annual Meeting (as separate resolutions):
- 4. M. A. Eric Espitalier-Noël
- 5. Ravindra Chetty
- 6. M. L. Jean Hardy
- 7. Hervé Henry
- 8. Michel J. L. Nairac
- 9. John A. Stuart
- 10. J. O. Guillaume Hardy
- 11. Arvind Lall Dookun
- 12. Mushtaq N. Oosman
- To authorise Mr. O. Farouk Hossen to continue to hold office as Director of the Company until the next Annual Meeting in accordance with Section 138(6) of the Companies Act.
- 14. To note that PricewaterhouseCoopers, having indicated their willingness to continue in office, will be automatically re-appointed as auditors of the Company and to authorise the Board of Directors to fix their remuneration.

This 25<sup>th</sup> of March 2016.

By Order of the Board

**Sophie Gellé** Box Office Ltd Company Secretary

A shareholder entitled to attend and vote at the meeting is entitled to appoint a proxy of his/her choice to attend and vote instead of him/her and that proxy needs not also be a member. To be effective,

- For individuals: the instrument of proxy and, if applicable, a power of attorney or other authority under which it is signed and a notarial certified copy of that power of attorney
- For corporations: the instrument appointing a proxy and an extract of resolution of its Directors or other governing body

should be delivered at the Share Registry and Transfer office, ECS Secretaries Ltd, 3rd Floor, Labama House, 35 Sir William Newton Street, Port Louis not less than 24 hours before the time scheduled for the meeting, i.e, by 30 May 2016 at 14 00hrs.

For the purpose of the Annual Meeting, the Directors have resolved, in compliance with Section 120 of the Companies Act 2001, that the shareholders who are entitled to receive notice of the Annual Meeting and attend the meeting shall be those shareholders whose names are registered in the Share Register of the Company as at 5 May 2016.

The minutes of the Annual Meeting held on 29 May 2015 are available for consultation by the shareholders at the Registered Office of the Company.

The minutes of the Annual Meeting to be held on 31 May 2016 shall be available for consultation and comments, at the Registered Office address of the Company one month after the Annual Meeting from 30 June 2016 to 30 July 2016.



### ANNUAL REPORT 2015

### **BOX OFFICE LTD**

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